Appendix – Request for Proposals for the President’s Global Innovation Fund

An overview of the Columbia Global Centers

March 2013
Columbia Global Centers | New York Office

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Columbia Global Centers | East Asia

Center Launch: March 2009
Website: http://globalcenters.columbia.edu/beijing/

Beijing, China

Director Biography
JOAN KAUFMAN
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Joan Kaufman, MA, M.S., Sc.D is the Director of the Columbia Global Centers | East Asia. Most recently, she has been a Lecturer in Global Health and Social Medicine at Harvard Medical School, Principal and Faculty Affiliate of the Hauser Center for Nonprofit Organizations at Harvard’s Kennedy School, and Distinguished Scientist and Senior Lecturer at the Heller School for Social Policy and Management at Brandeis University, where she has been teaching on health policy.

From 2008-2011, she was the Associate Director for Academics for the Masters in Science program in International Health Policy and Management, one of two Sustainable International Development master’s degree programs at the Heller School. Dr. Kaufman also worked as the China Team Leader for the International AIDS Vaccine Initiative from 2002-2012. Dr. Kaufman was the first UNFPA international program officer in China in the 1980s and from 1996-2001, she was the Ford Foundation’s Reproductive Health Program Officer for China based in Beijing.


She holds a doctorate in public health from the Harvard School of Public Health, master’s degrees in Asian Studies and Health and Medical Sciences from UC Berkeley, and BA cum laude in Chinese Studies from Trinity College. She has published widely on AIDS, reproductive health, gender, population and international health policy, emerging infectious diseases, and civil society and health with a focus on China.
Faculty Steering Committee

Chair: Merit E. Janow, Professor of Practice, International Economic Law and International Affairs, School of International and Public Affairs

Membership:

1. Ben Liebman, Robert L. Lieff Professor of Law, Columbia Law School
2. Bob Chen, Director and Senior Research Scientist, Center for International Earth Science Information Network, Earth Institute
3. Chris Washburne, Associate Professor, Department of Music
4. David Roye, St. Giles Foundation Professor of Clinical Pediatric Orthopedic Surgery, College of Physicians and Surgeons
5. John Mutter, Professor, School of International and Public Affairs and Department of Earth and Environmental Sciences
6. Myron Cohen, Professor, Department of Anthropology; Director, Weatherhead East Asian Institute
7. Robert Hymes, Horace Walpole Carpentier Professor of Oriental Studies, Department of East Asian Languages and Cultures
8. Shang-Jin Wei, N. T. Wang Professor of Chinese Business and Economy, Columbia Business School
9. Sheila Coronel, Toni Stabile Professor of Professional Practice in Investigative Journalism; Director, Toni Stabile Center for Investigative Journalism, Graduate School of Journalism
10. Jeanette Takamura, Professor and Dean of the School of Social Work
11. Xiabo Lu, Professor of Political Science, Barnard College
12. Jeffrey Johnson, Director of the China Lab, Graduate School of Architecture, Planning, and Preservation
13. Mun C. Tsang, Professor of Education, Teachers College
14. Waichi Ho, Executive Director, Weatherhead East Asian Institute (ex officio)

Center Space

The Center is located in west Beijing’s tech-hub of Zhongguancun, China’s “Silicon Valley,” the country’s biggest high-tech park and home to dozens of leading Chinese and international internet and technology companies. The Center is also adjacent to China’s top universities and colleges, specifically Tsinghua University and Peking University, as well as historic scenic areas like the Summer Palace.

Located in a business suite, the two-floor facility features nearly 9,000 square feet of office space able to accommodate over 20 employees, a 1,000 square feet of event space with a multi-functional conference room equipped by video and audio systems on the first floor. It is an ideal place for high-profile conferences, academic lectures, training programs, and alumni gatherings. Up the staircase is the primary workspace, with 14 desks, six independent offices, a large seminar room, and a salon area.
<table>
<thead>
<tr>
<th>Rooms</th>
<th># of Rooms</th>
<th>Capacity</th>
<th>A/V Details</th>
<th>Furnished</th>
<th>Details/Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Offices</td>
<td>6</td>
<td>1 person/room</td>
<td>N/A</td>
<td>Yes</td>
<td>Desk, chair, bookcase, iron cabinet, desktop</td>
</tr>
<tr>
<td>Vacant Offices</td>
<td>3</td>
<td>1 person/room</td>
<td>N/A</td>
<td>Yes</td>
<td>Desk, chair, bookcase, iron cabinet, desktop</td>
</tr>
<tr>
<td>Classrooms</td>
<td>1</td>
<td>100 people</td>
<td>Video display system, Digital audio system</td>
<td>Yes</td>
<td>1. High brightness LED projector, automatic projection screen, and professional RGB switcher 2.Audio matrix and processor, professional speakers, audio amplifier, and wireless microphone 3. WiFi 4. Desks, chairs, and a podium. Note: There is a multifunctional conference room which can be used both as classroom and auditorium.</td>
</tr>
<tr>
<td>Auditorium</td>
<td>1</td>
<td>Same as above</td>
<td>Same as above</td>
<td>Yes</td>
<td>Same as above</td>
</tr>
<tr>
<td>Kitchen / Cafeteria</td>
<td>0</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Seminar room</td>
<td>1</td>
<td>20-40 people</td>
<td>A mobile projector</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Salon area</td>
<td>1</td>
<td>20 people</td>
<td>N/A</td>
<td>Yes</td>
<td>Sofas, tables, sideboard</td>
</tr>
</tbody>
</table>

**Regional Dimension**

Since the Center is based in Beijing, most of the programs and events are held in Beijing. However, in collaboration with our partners in other cities in China, we co-organized a summer research study and workshop for the “Global Scholars Program” in Shanghai in 2012. For the summer of 2013, this program will be conducted in Santiago, Chile and China. In addition, we also co-organized a 2011 CAA Global Reception both in Shanghai and Hong Kong. In Shanghai, we have local partners such as the Columbia Alumni Association of Shanghai, Shanghai Jiaotong University, Shanghai Development Research Foundation, Shanghai International Culture Association, Shanghai Green Oasis Ecological Conservation and Communication Center, and Grassroots Community. We are also exploring work in Myanmar in collaboration with the Mailman School of Public Health.

We have provided space to some institutions such as the Urban China Initiative and Fung Global Institute to conduct research, workshops, and lectures.

**Networking and Contacts**

- **Local, regional, and governmental partnerships**
  - Foreign Economic Cooperation Office at the Ministry of Environmental Protection of China
  - Shanghai Municipal Department of Environmental Protection
  - Social Assistance Department, Ministry of Civil Affairs
  - China National Committee of Aging
  - US Department of the Treasury, Embassy of the USA
  - Tianjin local government
• **Local and international NGOs**
  Friends of Nature
  Roots & Shoots Beijing
  Greenpeace East Asia
  Eco Humanity Alliance
  Institute of Public and Environmental Affairs
  Shanghai Green Oasis Ecological Conservation and Communication Center
  Grassroots Community
  China World Peace Foundation
  Chiheng Foundation
  World Economic Forum (Davos)

• **Universities and colleges**
  Tsinghua University
  Peking University
  Renmin University of China
  Beijing Foreign Language University
  Central University of Finance and Economics
  Shanghai Jiaotong University
  Beihang University
  Beijing Normal University
  Beijing University of Technology
  Beijing Medical University
  Cheung Kong Graduate School of Business

• **Academic institutes**
  Fung Global Institute
  Chinese Economics 50 Forum
  IES Abroad Beijing
  Peking University-Lincoln Institute
  Asia Foundation
  Shanghai Development Research Foundation
  Shanghai International Culture Association
  Antarctic Forum

**Programming and Projects**

**Sampling of past projects**

**Urban China Initiative (UCI):** a research project aiming to establish a top think-tank to help China meet the challenges of urbanization.

• Faculty involvement: Saskia Sassen, Robert S. Lynd Professor of Sociology and Co-Chair of the Committee on Global Thought, Columbia University, attended the UCI's first annual conference and gave a presentation in 2010. Richard Plunz, Director of the Urban Design Program at GSAPP and Director of the Urban Design Lab at The Earth Institute, attended the UCI 2010 annual conference and gave a presentation. Robert Beauregard, Professor of Urban Planning and director of the Urban Planning Program at GSAPP; reviewed the proposals last year and Joan Kaufman, CGCEA Director reviewed proposals this year.

• Local staff/local institutions engaged: UCI team member: Gengtian Zhang (Research Director), Eadie Chen (Director for Development and Strategic Engagement), Annie Wang (Director for Operations), Xiaopeng Li
(Research Fellow), Yameng Hu (Project Assistant). CGCEA staff involved: Geng Xiao (former Director), Tong Ge (former Deputy Director), Na Xiao (former Program Officer), Joan Kaufman, (Director), Jin Liu (Assistant Director), Eyril Xiong (Sr. Program Officer).

- Local institutions: McKinsey & Company China, Tsinghua University’s School of Public and Policy Management.

**Summer Palace Dialogue between Chinese and American Economists 2011:** a high-impact China-U.S. economic conference in Beijing that involves leading economists and minister-level decision-makers from both countries.

- Faculty involvement: Merit Janow: Professor of International Trade and WTO Law, Director of International Finance and Economic Policy Program, and Co-Director of the APEC Study Center, SIPA; Former member, Appellate Body from North America WTO.
- Local staff/local institutions engaged: Chinese Economists 50 Forum, Committee of 30 on US-China Economic Cooperation, four members of the local staff provided support.
- Main source of funding: AEA Investors, Kay Family Foundation, Northern Light Venture Capital.

**Global Scholars Program Summer Research Workshop 2012:** a summer program enabling Columbia undergraduates to conduct a six week in-country research study and workshop in subjects of international importance from a comparative perspective across several locations.

- Faculty/ institutes involved: Weatherhead East Asian Institute, Office of Global Programs, Guobin Yang, Associate Professor in the Department of Asian and Middle Eastern Cultures, Barnard College; Lu Xiaobo, Professor of Political Science, Barnard College.
- Local staff/local institutions engaged: three members of the local staff participated, Peking University, Shanghai Jiaotong University.
- Main source of funding: Columbia University.

**Studio-X Beijing:** Studio-X Beijing is a local base for GSAPP’s global network of advanced research laboratories for exploring the future of cities. CGC | EA provides the on-the-ground support to Studio-X Beijing on human resources, legal, accounting, financial compliance and risk management related issues. The Center also facilitates the review, promotion and organization of programs and events. Studio X regularly holds “X Talks” and public events and exhibitions related to its GSAPP mission.

- Faculty/institutes involved: Graduate School of Architecture, Planning and Preservation (GSAPP).
- Local staff/local institutions engaged: Studio-X team member: Hu Li (Director of Studio-X Beijing), Hong Pu (Program Manager of Studio-X Beijing), Jianing Zuo (Administrative Assistant), four CGC | EA staff involved.
- Main source of funding: GSAPP, consulting fee, and gifts.

**Weatherhead Forum in Beijing 2011 & 2012:** a collaborative effort with Weatherhead East Asian Institute, aiming to increase Columbia faculty’s exposure in the local community through various lectures.

- Faculty/institutes involved: Weatherhead East Asian Institute, Charles Armstrong, Director, Center for Korean Research; The Korea Foundation Professor of Korean Studies in the Social Sciences, Department of History, CU. Morris Rossabi, Distinguished Professor, City University of New York; Adjunct Professor of Chinese and Mongolian History, CU. Elizabeth Wishnick, Associate Research Scholar, Weatherhead East Asian Institute, CU. Associate Professor, Department of Political Science and Law, Montclair State University, Edwin Winckler, Senior Research Scholar, Weatherhead East Asian Institute, CU. Guobin Yang, Associate Professor of Asian and Middle Eastern Cultures, Barnard College.
- Local staff/local institutions engaged: two CGC | EA staff, School of International Studies, Renmin University, Jennifer Holdaway, Program Director, China Environment and Health Initiative, Social Science Research
Current and upcoming programming

Global Scholars Program Summer Research Workshop 2013: the program for the summer of 2013 will be conducted in Beijing and Santiago on the theme of “Pathways to Development.”

- Other faculty/institutes involved: Institute of Latin American Studies, Professor Pablo Pinto, a political scientist of Latin America, Professor Zhang Xiaodan, a sociologist of China, Professor Xiaobo Lu, a political scientist of China and professor at Barnard College.
- Local institutions: Peking University

Studio-X Beijing

Urban China Initiative

Columbia Beijing Lecture Series

Potential short training courses and lectures at CGCEA in collaboration with the following schools:
School of Continuing Education (SCE)
School of International and Public Affairs (SIPA)
School of Engineering and Applied Sciences (SEAS)

Operational Services

<table>
<thead>
<tr>
<th>Service</th>
<th>Available</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accommodation</td>
<td>Yes</td>
<td>In-Country or regionally: assist with finding accommodations in-country</td>
</tr>
<tr>
<td>Local transportation</td>
<td>Yes</td>
<td>Drivers or other: Center’s driver &amp; local auto rental company</td>
</tr>
<tr>
<td>Local/regional travel</td>
<td>Yes</td>
<td>Through travel agency</td>
</tr>
<tr>
<td>Tourist itinerary</td>
<td>Yes</td>
<td>Through travel agency</td>
</tr>
<tr>
<td>Financial services</td>
<td>Yes</td>
<td>Can provide advance payments to local vendors/hires for some research projects in China</td>
</tr>
<tr>
<td>Secretarial services</td>
<td>Yes</td>
<td>Arrangements can be made</td>
</tr>
</tbody>
</table>

Professional Personnel

Management: 1 (Director)
Programs: 2 (Program officers)
Operations: 5 (Assistant Director, HR & Finance Officer, Administrative Assistant, Office Manager, Logistics Officer)

Skill set of senior staff:
Our team members have different backgrounds, such as public health, public policy, finance, economics, project management, business management, IT, English literature, etc. For senior staff’s backgrounds, please see below:
<table>
<thead>
<tr>
<th>Name</th>
<th>Areas of Expertise</th>
<th>Responsibilities</th>
<th>Past Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Joan Kaufman</td>
<td>Public Health, Health Policy and Management, Health and Medical Sciences, Chinese Studies, Asian Studies, Civil society and health with a focus on China</td>
<td>Lead the center; Build research and teaching programs; Fundraising; Development and strategic planning; Initiate programs and implement network-wide policies and programs; Financial management</td>
<td>President Bollinger’s visit to Hong Kong and Beijing Global Education luncheon led by President Bollinger SSW in Beijing 2012 UCI GSP 2013 Studio-X Antarcti Initiative Walmart Sustainable Sourcing Initiative China Africa Health Cooperation Initiative</td>
</tr>
<tr>
<td>Jin Liu</td>
<td>Finance/Accounting/Legal/Programming</td>
<td>Compliance, operations, programming</td>
<td>Office renovation Studio-X; IHL symposium 2011 Center lunch event; UCI; GSP 2012; Chaplain Jewelnel Davis’s visit to China President Bollinger’s visit to Hong Kong and Beijing Internship</td>
</tr>
<tr>
<td>Leike Liu</td>
<td>Econometrics, Economics, English</td>
<td>Programs/events; Website management; Publications; PR; Outreach</td>
<td>Insight China: Beyond GDP (SIPA students 2012 May Trip) GSP 2012Website revamp; Global education luncheon lead by President Bollinger, SSW in Beijing 2012 CUCSSA New Year reception 2013</td>
</tr>
</tbody>
</table>

*Note:*
SPD: Summer Palace Dialogue between Chinese and American Economics
IHL: International Healthcare Leadership
UCI: Urban China Initiative
GSP: Global Scholars Program Summer Research Workshop
CUCSSA: Columbia University Chinese Students and Scholars Association
VISP: Barnard Visiting International Student Program
CEO: Columbia Experience Overseas Program
SSW: School of Social Work
Event Organization

<table>
<thead>
<tr>
<th>Event</th>
<th>Examples</th>
<th>Reach (local, national or regional) and Attendance</th>
<th>Location</th>
</tr>
</thead>
</table>
| Workshops         | • CGC-FGI joint Workshop—The Challenges, Choices, and Impact of RMB Internationalization  
                   • A workshop series on Chinese art and literature hosted by Prof. Lydia Liu, Department of East Asian Languages and Cultures  
                   • GSP workshops on various topics, such as urban future, organic food, clean development mechanism, public health, environment pollution, etc. | 15-30 attendees for each                           | CGC | EA office in Beijing               |
| Lectures          | • A public lecture by Professor Richard R. John—Network Nation: Inventing American Telecommunications  
                   • A lecture by Prof. Debora L. Spar, President of Barnard College: Three Deaths and a Problems: The State of Higher Education in the United States Today  
                   • Three lectures on aging, social welfare, and social work education by Dean and professors from School of Social Work  
                   • A public lecture titled “American Democracy: Transformative Processes” by Dr. Edwin Winckler, Senior Research Scholar from Weatherhead East Asian Institute | Usually reach out to members of local institutes and government offices, research fellow, professors and students from top universities, company executives, and Columbia alumni in Beijing | CGC | EA office in Beijing               |
| Roundtable discussions | • Global Education luncheon led by President Bollinger  
                     • China in a Volatile and Slowing Global Economy: Challenges and Policy Options  
                     • North Korea Debriefing Panel Discussion                                                                                           | 15-30 attendees for each                           | CGC | EA office in Beijing               |

Center Interests, Priorities and Thematic Focus

Our research themes and programs are diverse. The major topics of programs and events we have conducted include sustainable development, economics, politics, China’s NGOs development, journalism, Chinese language and culture, environment and urbanization in China, education, social sciences, public health, social work, etc. Our mission is to expand our current programs, develop new initiatives as well as to work closely with the seven other global centers on issues of globalization and global learning. We are prepared to handle various programs and requests. For certain upcoming research projects, we could pull together the relevant professional research teams.
Director Biography

**Paul LeClerc**
pol5@columbia.edu

Paul LeClerc began his tenure as Director of the Columbia Global Centers | Europe on July 1st, 2012. LeClerc’s academic interests are Voltaire and the French Enlightenment. He received his M.A. and Ph.D. in French at Columbia University and wrote a dissertation on Voltaire that was awarded distinction. He is the author, editor, and co-editor of six scholarly volumes, all published by the Voltaire Foundation of Oxford University. His foreign honors include the French Legion of Honor (Officier), the French Order of Palmes Academiques (Officier), and the Spanish Order of Isabel the Catholic (Commander), as well honorary doctorates from Oxford University and La Nouvelle Sorbonne. In 2004, Dr. LeClerc received the Columbia Graduate School of Arts and Sciences Dean’s Award for Distinguished Achievement and he holds honorary doctorates from nine American colleges and universities. In addition, President Bill Clinton named him to the President’s Committee on the Arts and Humanities.

Prior to joining the Columbia staff, Dr. LeClerc was President and CEO of the New York Public Library (1993-2011); President and Professor of French of Hunter College, CUNY (1988-93); Provost, Academic Vice President and Professor of French, Baruch College, CUNY (1984-88); University Dean for Academic Programs, CUNY (1979-84); Instructor, Assistant Professor, and Associate Professor of French, Union College (1966-79).

Throughout his career, Dr. LeClerc has been committed to international educational and cultural relations. He directed terms abroad for Union College students in France, was instrumental in creating the CUNY-Universities of Paris Exchange Program, the first large-scale exchange program between an urban US university system and a European counterpart, created exchanges between the Hunter College Master of Fine Arts program and the Ecole des Beaux-Arts in Paris and between the Baruch College School of Business and the University of Paris-Dauphine, and organized landmark exhibits at the New York Public Library with European partner libraries.

Dr. LeClerc is presently Chair of the Advisory Board of the Columbia Maison Francaise and a Trustee of the Andrew W. Mellon Foundation, the J.Paul Getty Trust, The Voltaire Foundation (Oxford University) and the Carroll and Milton Petrie Foundation. He is an Honorary Trustee of the New York Public Library and past Trustee of Union College, the National Book Foundation, and a variety of other non-profit educational and cultural organizations. He is married to Dr. Judith Ginsberg, Executive Director of the Nash Family Foundation in New York City. They have a twenty-five year old son.
Faculty Steering Committee

Chair: Mark Mazower, Ira D. Wallach Professor of History; Chair, Department of History

Vice-Chair: Carol Becker, Professor and Dean, School of the Arts

Membership:

1. Carol Gluck, George Sansom Professor of History and Professor of East Asian Languages and Cultures, Department of History and Department of East Asian Languages and Cultures
2. Akeel Bilgrami, Johnsonian Professor of Philosophy, Department of Philosophy
3. Robert Klitzman, Associate Professor of Clinical Psychiatry, College of Physicians and Surgeons and the Mailman School of Public Health
4. Katherine Pistor, Michael I. Sovern Professor of Law, Columbia Law School
5. Alexander Stille, San Paolo Professor of International Journalism, Graduate School of Journalism
6. Pierre Force, Professor of French and History; Dean for Humanities, Faculty of Arts and Sciences
7. Linda Fried, DeLamar Professor of Public Health and Dean, Mailman School of Public Health; Senior Vice President, Columbia University Medical Center; Professor of Epidemiology and Professor of Medicine, College of Physicians and Surgeons
8. Victoria Di Grazia, Moore Collegiate Professor of History
9. Hilary Link, Acting Vice Provost, Barnard College
10. Gayatri Spivak, University Professor, English and Comparative Language
11. George Bermann, Walter Gellhorn Professor of Law and Jean Monnet Professor of European Union Law
12. Michael Pippenger, Dean of Undergraduate Global Programs and Assistant Vice President of International Education (ex officio)
13. Elisabeth Ladenson, Professor of French and Romane Philology

Center Space

The Center is located at the heart of Paris, in the historic Montparnasse district, which combines both artistic and business activities. Formerly known as Reid Hall, the Center consists of two principal structures: a U-shaped late 18th-century building – former porcelain factory – on the rue de Chevreuse and a building dating from the 1920s that was purpose-built to house studio spaces, a library, a large lecture hall and large conference room, together with classrooms and offices. In addition, there are two modest one-story wooden structures used as classrooms or offices. The total usable square footage of all buildings is 23,000 square feet. The two gardens of approximately 9,150 square feet provide important social spaces in which students, faculty, and visitors are nearly always to be found.
<table>
<thead>
<tr>
<th># of Rooms</th>
<th>Capacity</th>
<th>A/V Details</th>
<th>Furnished</th>
<th>Details/Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Offices</td>
<td>41</td>
<td>1-3 work stations</td>
<td>Yes</td>
<td>Furniture is mainly second-hand and needs upgrading.</td>
</tr>
<tr>
<td>Vacant Offices</td>
<td></td>
<td></td>
<td></td>
<td>Five are temporary office spaces for Columbia faculty in residence.</td>
</tr>
<tr>
<td>Classrooms</td>
<td>18</td>
<td>10-25 seats</td>
<td>Yes</td>
<td>Could use new chairs, new desks, more AV. Classrooms can be converted into office space.</td>
</tr>
<tr>
<td>Conference Room</td>
<td>2</td>
<td>120 seats 70 seats</td>
<td>Sound, interactive whiteboard</td>
<td>Could be better outfitted with state of the art AV and soundproofing.</td>
</tr>
<tr>
<td>Kitchen / Cafeteria</td>
<td>2</td>
<td>Small</td>
<td>Kitchen for staff and caterers</td>
<td>Both kitchenettes need renovation</td>
</tr>
<tr>
<td>Library</td>
<td>1</td>
<td>520sqft</td>
<td></td>
<td>Needs considerable upgrade</td>
</tr>
</tbody>
</table>

**Regional Dimension**

While the Center has not held programming in other countries per se, we have partners in numerous European cities such as Berlin, Leiden, London, and Rome. We also have partners in other French cities such as Aix en Provence, Bordeaux, Lyon, Marseilles, Poitiers, Reims, and Rennes. There are numerous locations both around the Center and in greater Paris with whom we have partnered on colloquia, lecture and film series (Collège International de Philosophie, Institut de France, Collège de France, Universities of Paris IV and Paris I – Sorbonne, University of Paris VII, Sciences Po, etc.). Auditorium and conference space is available through our partner institutions and can easily be rented throughout Paris, should the need arise. It is fully feasible to establish academic space for research and student programs at other local institutions.

**Networking and Contacts**

The Center benefits from Reid Hall’s significant position in trans-Atlantic cultural relations, hosting, for more than a century, international conferences, undergraduate and graduate programs, and artistic and scholarly events.

**Local, regional, and national government**
- Bibliothèque nationale de France
- Cultural Services of the American Embassy in Paris

**Universities and colleges**
- École Normale Supérieure (through our MA programs)
- École des hautes études en sciences sociales (through our MA programs and scholarly initiatives)
- University of Paris I, University of Paris IV, University of Paris VII (though the Columbia-Penn program)
- Institut d’Études Politiques – Sciences Po – through the Columbia-Penn program.
- École des Hautes Études en Santé Publique - through the MPH taught at the CGC| E in collaboration with Columbia’s Mailman School of Public Health
- École Nationale Supérieure d’Architecture – through the Architecture program
- École Spéciale d’Architecture – through the Architecture program
- American university programs in Paris: Smith, Hamilton, NYU
The Center is working on engaging other personal contacts or renowned local/regional institutions, such as:

**Local, regional, and national government**
- The Office of the Mayor of Paris
- The French Ministry of Foreign Affairs

**Universities and colleges**
- We hope to solidify our current partnerships and expand them to other areas of programming and events.

**Programming and Projects**

Within the Global Centers network, the CGC | E is sui generis in at least two important ways. First, it is the only global center within the developed economies. Or, put alternatively, it is located within the European Community, many of whose member states colonized the areas of the developing world in which the other Global Centers are located: South America, Africa, the Middle East, Asia, and South Asia. Second, in contrast to the seven other Global Centers, all of which are a relatively new presence for Columbia University in their regions, the University has been running educational and research programs since the mid-1960s at its “micro-campus” in Paris: Reid Hall. The decision taken in 2010 to designate Reid Hall as the Global Center for Europe is thus best seen as, an evolutionary step in the history of a well-established academic center for francophone studies, at which more than a thousand Columbia College and graduate students, as well as scores of Columbia faculty, have had rich and meaningful educational and research experiences.

The academic programs currently active at the Center are:

Degree programs:
- MA in History and Literature* (created in 2011)
- MA in French Cultural Studies (created in 1993)

Courses of study:
- Columbia-Penn Program for undergraduates, offered in fall, spring, and summer semesters
- *The Shape of Two Cities*: New York-Paris Program, a post-baccalaureate Program in Architecture, offered in New York in the fall and in Paris in spring (created in 1994)
- Global Scholars Program,* offered in spring semesters summer session for undergraduates (created in 2011 as a two-year trial program)
- School of the Arts summer program: graduate program in studio art, film, translation* (created in 2011) for graduate students in film* (created in 2011); undergraduate program in creative writing* (created in 2011)
- *Paris Atelier*: this Certification of Professional Achievement in Applied Building Science will provide professionals in architecture, engineering, manufacturing and construction with state-of-the-art education in advanced methods of architectural science and technology as it relates to the built environment. It will be launched in summer 2013, with Tomas Saraceno as the first Visiting Artist. An enrollment of fifteen students is projected. Sponsored by the School of Architecture.

Over and above, programs designed for the student and faculty communities at the CGC | E reach out, through colloquia, film screenings, lectures, and conferences to both of these academic communities in Paris. They have also been a staple element of life at Reid Hall and the CGC | E. Funding for these projects and events varies from programming funds offered by the CGC | E to foundation grants.
Sampling of past projects

**Blinken European Institute Faculty Workshops**
The BEI Faculty Workshop Grants are awarded for European-oriented projects with a social-scientific/humanistic edge and for innovative teaching programs with a European focus. Projects aim to develop innovative Europe-focused curricula, linking faculties in the Arts & Sciences and schools of practice. Columbia Global Centers | Europe serves as a gateway for meeting these goals.

**Forum@CGC|E**
Global Crises | Gaping Inequalities, coordinated with the Columbia-based series on Bringing Back Political Economy: Europe, Ground Zero sponsored by the Blinken European Institute and the European Student Association. In Spring 2012, the Forum at Columbia Global Centers | Europe brought together students with scholars, social critics, and the public to acquire new knowledge about contentious issues that play out locally and globally. The Forum addressed the problem of new inequalities, moving from the premise that, historically, major economic crises have intersected with long-term shifts in the distribution of wealth.

**Global French History Seminars**
In its mission to promote both international scholarly exchange and Columbia alumni involvement, CGC | E featured in Spring 2012 the Global France Seminars, a series coordinated by Miranda Spieler who obtained her Ph.D. at Columbia University before becoming a Professor of History at the University of Arizona. A gathering of scholars and interested members of the public discussed new approaches to the history of France, the French colonial empire, and the legacy of empire in the postcolonial world.

**Current and upcoming programming**

**The United Nations Sustainable Development Solutions Network**
In December 2012, Columbia’s Earth Institute, in partnership with the United Nations, sited the Secretariat of its new Sustainable Solutions Network at the Paris Center, presided by Executive Director Guido Schmidt-Traub. Launched by Secretary-General Ban Ki-Moon in August 2012, it mobilizes scientific and technical expertise from academia, civil society, and the private sector in support of sustainable development at local, national, and global scales. Professor Jeffrey D. Sachs, Director of the Earth Institute and special advisor to UN Secretary General Ban Ki-Moon, directs the Solutions Network. Laurence Tubiana, Director of IDDRI and Professor at Sciences Po (France), and Xue Lan, Professor and Dean of the School of Public Policy and Management at Tsinghua University in China, co-chair the Leadership Council. Ted Turner, a global business leader, philanthropist and founder of CNN and the United Nations Foundation, is a founding member of the Leadership Council. The Network works closely with United Nations agencies, multilateral financing institutions and other international organizations, and will provide technical support to a High-level Panel formed to advise on the global development agenda beyond 2015, the target date for the Millennium Development Goals. It has established thematic groups to support global problem solving in critical areas such as poverty eradication, gender equality, universal access to healthcare, the transition to low carbon energy, and more resilient cities. Over the coming months, it will hold a series of regional meetings with heads of state, business leaders, scientists, researchers and academic experts in Nairobi, Paris, Berlin, Malaysia and Beijing.

**Post-Doctoral Scholars**
Initiated in 2012, this project promotes and integrates the work of Europe’s most promising young scholars. Three Greek post-doctoral scholars have been selected for an 18-month residency at the Center, where they combine their current research projects with conferences and workshops on significant international issues, as well as teaching experience both in Paris and at Columbia University in the City of New York. This initiative comes at a time when the current socio-economic crisis in Greece may lead to the loss of a whole generation of excellent young scholars.
Current Post-Doctoral Scholars are:

- Erato Basea, University of Oxford; Field of study: Film and Cultural Studies with a regional focus on Greece; Research project: *Beyond the Periphery: Border Poetics, Transnational Cultural Strategies*
- Kostis Karpozilos, University of Crete; Field of Study: Modern History with a regional focus on the United States and Greece; Research project: *The Ex- Cold War “Turncoats” and “Redeemers” in Perspective*
- Nikolas Kosmatopoulos, University of Zurich; Field of study: Sociocultural Anthropology with a regional focus on Lebanon and the Middle East; Research project: *Pacifying Lebanon: Violence, Power and Expertise in the Middle East*

The project was conceived of and initiated by Mark Mazower, Ira D. Wallach Professor of History, Director of the Heyman Center for the Humanities, current resident Columbia faculty member at the Paris Center, Victoria de Grazia, Moore Collegiate Professor of History, Director of the Blinken European Institute, and former Director of the Paris Center. Funding is provided by the Stavros Niarchos Foundation.

**Workshop on Gender, Religion and Law in Muslim Societies**
Organized by Lila Abu-Lughod, Professor of Anthropology and Gender Studies, Columbia University; Katherine Pratt Ewing, Professor of Religion, Columbia University; Anupama Rao, Associate Professor of History, Barnard College, Columbia University. This workshop is part of a broader project, “Women Creating Change”, organized by the Center for the Study of Social Difference at Columbia University. It engages distinguished feminist scholars across Columbia’s many schools to focus on how contemporary global problems affect women and the role women play in addressing those problems. Funding from: Global Centers; Blinken European Institute, Luce Foundation.

**Festival des Ecrivains du Monde**
This is the first major initiative of Paul LeClerc as the new Director of the Columbia Global Center | Europe. The Festival is being produced by Caro Llewellyn, whose past experience include producing the PEN Festival in New York for five years, the Centennial Festival of the New York Public Library in 2011, and the Sydney Writers’ Festival. Organized in partnership with the Bibliothèque nationale de France, the Festival will bring as many as forty writers from around the world to Paris on September 20, 21, and 22, 2013, for a wide range of programs, all of which will be open to the public. The Bibliothèque nationale de France will be one of the principal sites for programming. We hope to announce in early March the full roster of writers who will be participating. All of the participating authors have had their works published in French, thus assuring an appeal to francophone audiences. In addition, all sessions will be presented in French-English formats. A fundraising campaign is currently in progress.

**Operational Services**

<table>
<thead>
<tr>
<th>Service</th>
<th>Availability</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accommodation</td>
<td>Yes</td>
<td>In-country or regionally</td>
</tr>
<tr>
<td>Local transportation</td>
<td>Yes</td>
<td>Advice on public transport</td>
</tr>
<tr>
<td>Local/regional travel</td>
<td>Yes</td>
<td>Advice on public transport</td>
</tr>
<tr>
<td>Tourist itinerary</td>
<td>Yes</td>
<td>Advice</td>
</tr>
<tr>
<td>Financial services</td>
<td>Yes</td>
<td>Advice</td>
</tr>
<tr>
<td>Secretarial services</td>
<td>Yes</td>
<td>Set-up for events, photocopies, reservations, etc.</td>
</tr>
</tbody>
</table>

**Professional Personnel**
Each academic/research program at the Center has its own director and staff, responsible for the academic, practical, and logistical facets of their activities:

- Columbia-Penn Program: headed by Christophe Lagier, PhD and four staff members.
- MA programs: headed by Christine Valero, equivalent of MA in French University; no staff.
- Architecture Program: headed by Patrick O’Connor, architect; no staff.
Global Scholars Program: headed by Mallika Lecoeur, PhD, depends on Columbia-Penn staff.
UNSDSN: Executive Director: Guido Schmidt-Traub, 2 program managers, 1 assistant.

Events at the Center are handled by:
- Brunhilde Biebuyck, PhD, Administrative Director
- Mihaela Bacou, PhD, Operations Manager
- Mallika Lecoeur, PhD, Program Coordinator
- Emily Seftel, MA, Administrative Coordinator

Our staff is quite small for the many activities and events we host. While we host major events on a regular basis, we depend on our guests to provide additional staff and logistical support. The skill set of the above individuals is quite exceptional. All are fully bilingual, French-English, and speak other European and non-European languages. They are mainly versed in the humanities and social sciences and are not event organizers per se. Much of their training comes from experience on-site. We also have important technical challenges: while A/V systems have been upgraded, there is room for more sophisticated materials and for improving seating in our conference rooms.

**Event Organization**

The Center welcomes projects and events of all disciplines and thematic foci. The list below provides a sample of events that took place at the Center in 2012-13:

**Lectures and Conferences**
- Re-Shaping the Margins of Europe, Christine Philliou, Columbia University, 25-30 attendees.
- Crisis: Greece, Europe, The World, Mark Mazower and Niarchos Post-Docs, 35 participants.
- Lecture by Gail Millissa Grant, Gail Milissa Grant, author of *At the Elbows of My Elders: One Family’s Journey Towards Civil Rights*. Co-sponsored with the Cultural Services of the American Embassy in Paris.

**Film series**
- World War II in Cinematic Memory: Carol Gluck, Columbia University, 15 participants.

**Seminars**
- Jazz and Paris, Robert O'Meally, Columbia University, 40 participants.
- Work in Progress Seminar Series, Mark Mazower, Columbia University, 20-25 attendees

**Recruitment Meetings**
- Dean Kachani, FU Foundation School, recruitment meeting.

**Workshops**
- Islamic Feminism, Islamist Women, and the Women Between, Columbia University, 20 participants

**Concert Series**
- Two such series are proposed at the Center on a monthly basis, 80-100 attendees.

** Literary Readings**
- Textes et Voix Series: once a month for a French-American audience, approximately 80 attendees.

**Receptions**
- We regularly organize receptions for as many as 100 people: students, visiting administrators, and the Columbia Alumni club.
Director Biography

BELAY EJIGU BEGASHAW
beb2132@columbia.edu

Dr. Belay Begashaw is the Director of the Columbia Global Centers | Africa since January 2012. He joined the Earth Institute at Columbia University in January 2009 as Senior Agriculture Policy Specialist for Eastern and Southern Africa, and was appointed Director of The Millennium Development Goals Center in August 2009.

Dr. Begashaw serves as Associate Director of the Earth Institute’s Tropical Agriculture and Rural Development Program, and has over 20 years of experience in agriculture extension and rural development, ranging from a grass-roots development agent to the Minister of Agriculture for Ethiopia. Over the past three years, he has done extensive consulting work for several international organizations in the area of food security, poverty reduction and investment.

Dr. Begashaw earned his MPA degree from the Kennedy School of Government at Harvard University, M.Sc. from University of Reading and a B.Sc. from Addis Ababa University, Almay College of Agriculture. He holds a Ph.D. in agricultural policy from Texas A&M University where he is a Borlaug Fellow. Begashaw has served as a member and chair of several boards of trustees with national and international mandates, including International Live Stock Research (ILRI), Alamaya University, Ethiopian Agriculture Research System, Ethiopian Biodiversity Institute, the National Drug Administration the National Standard Organization, the National Food Reserve Agency and Ethiopian Radiation Agency.

Faculty Steering Committee

Chair: Mahmood Mamdani, Herbert Lehman Professor of Government and Professor of Anthropology, Department of Anthropology, Department of Middle Eastern, South Asian, and African Studies, and School of International and Public Affairs

Membership:

1. Fred Ssewamala, Associate Professor of Social Work and International Affairs, School of Social Work
2. Kenneth Prewitt, Carnegie Professor of Public Affairs, School of International and Public Affairs
3. Wafaa El-Sadr, Professor of Epidemiology and Sociomedical Sciences; Director of the International Center for AIDS Care and Treatment Programs (ICAP); Director of the Center for Infectious Disease Epidemiologic Research (CIDER) at the Mailman School of Public Health

4. Kai Kresse, Associate Professor, Department of Middle Eastern, South Asian, and African Studies

5. Brian Larkin, Associate Professor and Chair of the Department of Anthropology, Barnard College

6. Mamadou Diouf, Leitner Family Professor of African Studies; Director of the Institute for African Studies, School of International and Public Affairs

7. Severine Autesserre, Assistant Professor of Political Science, Barnard College

8. Howard French, Assistant Professor, Graduate School of Journalism

9. Vijay Modi, Professor of Mechanical Engineering, School of Engineering and Applied Sciences; Director, Infrastructure Programs, Millennium Villages Project

10. Joseph Slaughter, Associate Professor, Department of English and Comparative Literature

11. Rosalind Morris, Professor, Department of Anthropology

12. Souleymane Bachir Diagne, Professor of French, Department of French and Romance Philosophy

**Center Space**

The Columbia Global Center | Africa is located in the outskirts of the Nairobi city center. The compound is composed of two isolated buildings covering a space of 14,000 square feet. Its ideal location is quite convenient, as it is easy to access the city center as well as other key offices such as the United Nations complex and the American embassy. The location is quiet, serene and generally very safe thus making the environment conducive for various activities to take place at the center.

<table>
<thead>
<tr>
<th></th>
<th># of Rooms</th>
<th>Capacity</th>
<th>A/V Details</th>
<th>Furnished</th>
<th>Details/Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Offices</td>
<td>35</td>
<td>60</td>
<td></td>
<td>Yes</td>
<td>There are a range of office sizes that accommodate from one to four people. Open plan workstations are available on every floor in the main building and can accommodate up to 26 people. All these are currently vacant.</td>
</tr>
<tr>
<td>Vacant offices</td>
<td>8</td>
<td>14</td>
<td></td>
<td>Yes</td>
<td>Located in the top floor of the main building and adjacent to the main meeting room /auditorium</td>
</tr>
<tr>
<td>Classrooms</td>
<td>2</td>
<td>20</td>
<td></td>
<td>Yes</td>
<td>Library can double up as a classroom</td>
</tr>
<tr>
<td>Auditorium</td>
<td>1</td>
<td>40</td>
<td></td>
<td>Yes</td>
<td>One meeting room with a seating capacity for 40 and can be set up in different configurations. There is also one executive boardroom with teleconferencing facilities; it can accommodate 14 people.</td>
</tr>
<tr>
<td>Kitchen/cafe</td>
<td>1</td>
<td>Kitchen can handle teas and light meals</td>
<td>Yes</td>
<td>Three kitchenettes</td>
<td></td>
</tr>
</tbody>
</table>

**Regional Dimension**

We have held programming meetings in Addis Ababa, Ethiopia; Mekelle, Ethiopia; Kampala, Uganda; Dar es Salaam, Tanzania; Tabora, Tanzania; Kigali, Rwanda; Blantyre, Malawi; and Kisumu, Kenya. We have also held programming meetings in West African countries. We either have staff or partners in all these cities. In Nairobi, we have access to a wide variety of larger auditoriums and conference centers, in part due to the presence of UNEP in Nairobi. We are beginning to partner more with local institutions for research. For example, we recently hosted an intern while he did a business study on improving honey production, from Tabora University at our Millennium Village in Mbola, Tanzania.

**Networking and Contacts**

**Local, regional, and national government**

We work directly with local and regional governments in all countries in Africa. However, the six major countries in East and Southern Africa that we are directly involved with through the Millennium Villages include: Ethiopia, Kenya, Uganda, Tanzania Rwanda, and Malawi. We also work with three more countries in our dry lands project namely: Djibouti, South Sudan, and Somalia. For example, for the Millennium Village, Bar Sauri, in Western Kenya, we work with Gem district (local government) and Siaya County (county/regional government). We also work with the national government on specific MDG-related issues, such as a particular health policy; for example, a nutrition policy for under-5 children.

**Local and international NGOs**

We work with a number of international NGOs, such as the CGIAR (Consultative Group on International Agricultural Research) institutions (ILRI, ICRAF, CIAT, CYMMT etc), Heifer International, Elizabeth Glazer Foundation, the David & Lucille Packard Foundation etc. We also work with local NGOs such as Red Cross in Kenya.

**Universities and colleges**

We work with local universities, including Maseno University in Western Kenya, University of Dar es Salaam and Tabora in Tanzania, Makerere and Mbarara in Uganda, Mekelle in Ethiopia and others. We primarily work with schools and institutes of Columbia University but also work with other Universities typically in partnership with Columbia.

**Engagement with other contacts and networks**

We will continue to strengthen our engagement with the local, regional and national government in the above listed countries in East and Southern Africa. The AFIS project that will be effective from April 2013 will enable direct engagement in Nigeria, Ghana in West Africa in addition to Tanzania and Ethiopia in the east. Given our increasing emphasis on e-technology, it is likely that we will seek out partnerships with local and international NGOs that are also involved in e-technology solutions, such as Com-care for health service provision. We are also working towards strengthening our engagement with local universities in these nine countries in east and southern Africa, as the expansion and establishment of universities in this region has been significant in the last few years.
Programming and Projects

Current and upcoming programming

- Our major project is the Millennium Villages Project (MVP) that directly supports approximately half a million people in Africa. The project is actively operational in Ethiopia, Kenya, Uganda, Tanzania, Malawi, and Rwanda. The Earth Institute of Columbia University is the main institute involved. The numbers of local staff are 40 at CGC | Africa. Besides the Earth Institute, we collaborate with faculty from the Mailman School of Public Health, SIPA, CIESIN, Graduate School of Arts and Sciences, a number of undergraduate schools, as well as the School of Medicine and School of Engineering. We also engage with numerous local institutions in each of the above listed countries. Our main donors are private foundations and multilateral agencies.

- The Africa Nutritional Sciences Research Consortium PhD Graduate Training Project. The main institute involved is the Institute of Human Nutrition, Columbia University Medical Center. The local staff members and local institutions involved in the East African region are many, and include the University of Rwanda, University of Nairobi, Kenya Polytechnic University, Makerere University, The Nelson Mandela African Institute of Science and Technology, Arusha, Sokoeine University of Agriculture and others. The main source of funding is the African Development Bank.

- Modi Labs IT Project. The main institute involved is the School of Engineering and Applied Sciences. The number of local staff is four.

- AFSIS Project. The main institute involved is the Earth Institute: The Agriculture and Food Security Centre and CESSEN have been actively involved during the first phase. The project is in its second phase, and the local institutes being invited to be involved is in the process of being determined, as are the number of staff that will be based at the Center and in the field. The main source of funding is the Gates Foundation.

- Undergraduate training program. This is a teaching learning project that is being designed by CU undergraduate school on ecology and environment studies in partnership with Princeton University. We are optimistic that the program will continue to be carried out at least for the next 5 years until 2018.

Operational Services

<table>
<thead>
<tr>
<th>Service</th>
<th>Available</th>
<th>Assistance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accommodation</td>
<td>Yes</td>
<td>The Center can help with the arrangements</td>
</tr>
<tr>
<td>Local transportation</td>
<td>Yes</td>
<td>The Center can help with the arrangements</td>
</tr>
<tr>
<td>Local/regional travel</td>
<td>Yes</td>
<td>The Center can help with the arrangements</td>
</tr>
<tr>
<td>Tourist itinerary</td>
<td>Yes</td>
<td>The Center can help with the arrangements</td>
</tr>
<tr>
<td>Financial services</td>
<td>Yes</td>
<td>The Center can help by doing the connections or contacts with financial institutions</td>
</tr>
<tr>
<td>Secretarial services</td>
<td>Yes</td>
<td>The Center can help with the arrangements</td>
</tr>
</tbody>
</table>
**Professional Personnel**

<table>
<thead>
<tr>
<th>Name</th>
<th>Areas of Expertise</th>
<th>Responsibilities</th>
<th>Past Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sharon Gordon</td>
<td>Environment</td>
<td>Program Coordination</td>
<td>Environment</td>
</tr>
<tr>
<td>Susan Karuti</td>
<td>Education &amp; Gender</td>
<td>Education</td>
<td>Education &amp; Gender</td>
</tr>
<tr>
<td>Margaret Wanjiku</td>
<td>Public Policy</td>
<td>Public Policy</td>
<td>Public Policy</td>
</tr>
<tr>
<td>James Wariero</td>
<td>Health Systems</td>
<td>Health Systems</td>
<td>Health Systems</td>
</tr>
<tr>
<td>Maurice Baraza</td>
<td>E-health</td>
<td>E-health</td>
<td>E-health</td>
</tr>
<tr>
<td>Kumbukani Chirwa</td>
<td>Nutrition</td>
<td>Nutrition</td>
<td></td>
</tr>
<tr>
<td>Maureen Adudans</td>
<td>HIV &amp; TB</td>
<td>HIV &amp; TB</td>
<td></td>
</tr>
<tr>
<td>Muhadili Shemsanga</td>
<td>Maternal &amp; Child Health</td>
<td>Maternal &amp; Child Health</td>
<td>Maternal &amp; Child Health</td>
</tr>
<tr>
<td>Lauren Richards</td>
<td>Social sector</td>
<td>Social sector</td>
<td></td>
</tr>
<tr>
<td>Emmie Cacace</td>
<td>Social sector</td>
<td>Social sector</td>
<td>Social sector</td>
</tr>
<tr>
<td>Joy Morabu</td>
<td>City development &amp; planning</td>
<td>City development &amp; planning</td>
<td>City development &amp; planning</td>
</tr>
<tr>
<td>Stephen Ngigi</td>
<td>Water &amp; Infrastructure</td>
<td>Water &amp; Infrastructure</td>
<td>Water &amp; Infrastructure</td>
</tr>
<tr>
<td>Ignatius Kagonji</td>
<td>WASH</td>
<td>WASH</td>
<td></td>
</tr>
<tr>
<td>John Okorio</td>
<td>Forestry</td>
<td>Forestry</td>
<td></td>
</tr>
<tr>
<td>Solomon Mkumbwa</td>
<td>Agriculture</td>
<td>Agriculture</td>
<td></td>
</tr>
<tr>
<td>Roselyne Omondi</td>
<td>Business Development</td>
<td>Business Development</td>
<td>Business Development</td>
</tr>
</tbody>
</table>

At the Center there are approximately 35 staff members: 6 in management, 10 in operations and 19 in research and programs.

**Event Organization**

<table>
<thead>
<tr>
<th>Event</th>
<th>Examples</th>
<th>Reach (local, national or regional) and Attendance</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conferences</td>
<td>African Nutritional Sciences Research Consortium Conference</td>
<td>Local, national and international representatives</td>
<td>At the Center-auditorium</td>
</tr>
<tr>
<td>Workshops</td>
<td>Princeton University Group</td>
<td>International</td>
<td>At the Center-auditorium</td>
</tr>
<tr>
<td>Lectures</td>
<td>CGC Admin staff meeting</td>
<td>Local and international</td>
<td>At the Center-library</td>
</tr>
<tr>
<td>Classes</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Roundtable discussions</td>
<td>Columbia University Alumni event</td>
<td>Local</td>
<td>At the Center auditorium</td>
</tr>
</tbody>
</table>

**Center Interests, Priorities and Thematic Focus**

Our Center currently has staff with a wide and varied skill set. They all have a development and MDG focus. The skill sets are intended to match the needs of achieving the Millennium Development Goals and generally reflect the focus of the goals. For example, there is a strong health team with seven experts working in health as well as experts in food security, education, gender, environment, water and partnerships. Experts have different backgrounds but they have all worked in development.

The Center is also very much interested and has developed a reasonable capacity to carry out research in sustainable development which includes economic growth and poverty reduction (health, agriculture, education), social inclusiveness (gender, job creation, skill development), climate change and environment management and good governance. The Center is particularly keen on working on IT based applications and solutions.

The Center is prepared and able to handle simultaneous requests and programs.
Director Biography

IPEK CEM TAH
ic24@columbia.edu

Ipek Cem Taha is the Director of the Columbia Global Centers | Turkey since 2011. After completing her secondary education at Robert College, Ipek obtained her B.A. degree with Honors in Political Science from Amherst College. She holds M.B.A. and M.I.A. degrees from Columbia University.

Ipek started her career in 1993 as an Associate for Bankers Trust Company (now part of Deutsche Bank) in New York, in the International Capital Markets Group. She was a managing partner of Netwise between 1996-2007, an internet company with multinational clients. Between 2005 and 2010, Ipek was producing and hosting ‘Global Leaders,’ a television program on NTV networks, consisting of interviews with personalities such as Kofi Annan, Richard Branson and Madeleine Albright. Before creating Global Leaders, Ipek was a columnist for daily newspapers, including Milliyet, and Sabah, for eight years.

Ipek is founder and board member in several NGOs, including URAK (National Competitiveness Research Institute), KAGIDER (Women Entrepreneurs Association) and SAHA, an association that supports contemporary art. Ipek is also a Trustee of Robert College in Istanbul. She is also a board member of the Strategic Advisory Council of the Marseille Center for Mediterranean Integration.

Elected an Eisenhower Fellow in 2003, Ipek also holds an Honorary Professorship from T.E.I. in Greece for her work in promoting friendship and cooperation between Greece and Turkey.

Faculty Steering Committee

Chair: Holger Klein, Professor of Art History and Archaeology; Chair, Department of Art History and Archaeology
Membership:

1. Bruce Kogut, Sanford C Bernstein & Co Professor of Leadership and Ethics, Columbia Business School
2. Christine Philliou, Assistant Professor, Department of History
3. Elazar Barkan, Senior Research Scholar and Director of the Institute for the Study of Human Rights, School of International and Public Affairs
4. Karen Rhoads Van Dyck, Kimon A. Doukas Professor of Hellenic Studies, Department of Classics
5. Neslihan Senocak, Assistant Professor, Department of History
6. Rashid Khalidi, Edward Said Professor of Modern Arab Studies and Literature, Department of History and School of International and Public Affairs
7. David Cuthell, Adjunct Associate Professor, School of International and Public Affairs
8. Neeraj Kaushal, Associate Professor, School of Social Work
9. Linda Fried, DeLamar Professor of Public Health and Dean, Mailman School of Public Health; Senior Vice President, Columbia University Medical Center; Professor of Epidemiology and Professor of Medicine, College of Physicians and Surgeons
10. Marianne Hirsch, William Peterfield Trent Professor of English, Department of English and Comparative Literature
11. Carol Becker, Professor and Dean, School of the Arts

Center Space

The Turkish Center is located in Istanbul’s very central and historic district of Taksim square, on half a floor of a historic turn-of-the-century building characterized by its façade and high ceilings. The office space is 3,229 square feet and can be utilized in two distinct ways. One area can be dedicated to daily office work while the other (about 1/3 of the space) can be utilized for workshops, seminars and lectures simultaneously.

<table>
<thead>
<tr>
<th></th>
<th># of Rooms</th>
<th>Capacity</th>
<th>A/V Details</th>
<th>Furnished</th>
<th>Details/Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Offices</td>
<td>4</td>
<td>12</td>
<td>Skype, conf call, Wi-Fi</td>
<td>Yes</td>
<td>Including the vacant office</td>
</tr>
<tr>
<td>Vacant Offices</td>
<td>1</td>
<td>2 to 8</td>
<td>Skype, conf call, Wi-Fi</td>
<td>Yes</td>
<td>Can be used as a small meeting room or an office</td>
</tr>
<tr>
<td>Classrooms</td>
<td>1</td>
<td>12 to 40</td>
<td>Video conf, projector, skype</td>
<td>Yes</td>
<td>Can be used as a big meeting room, classroom.</td>
</tr>
<tr>
<td>Kitchen / Cafeteria</td>
<td>1</td>
<td></td>
<td></td>
<td>Yes</td>
<td>Just for cooking, coffee etc</td>
</tr>
</tbody>
</table>

Regional Dimension

We have engaged with Ankara through collaborations with Bilkent University as well as reaching out to government, think-tanks, international entities related to some of our work. Through our existing connections with
various counterparts, we have a very strong network in all of Turkey. We have access to free or low rent university auditoriums and lecture spaces, as well as foundation venues with auditoriums. There is also the availability of hotel spaces which would be more expensive.

We have not yet partnered with local institutions to provide academic space for research. This would be feasible, as many academic institutions would want the association with Columbia University. At the moment we could accommodate, one to two faculty members/PhDs, working on a part-time basis. However, this would no longer be possible as the number of permanent staff increases.

Networking and Contacts

- Local government, national government - very high levels including the President’s office
- Local and international NGOs: Anadolu Kultur, Darussafaka, Acev, Ashoka, Kagider, TUSEV, Salt, Open Society, TUSIAD, KADER
- Universities and Colleges: Bosphorus University, Koc University, Bilgi University (current) / Sabancı University, Istanbul University and other based on faculty interest and area of work (planned)

Other contacts that the Center is working towards engaging:

- Local, regional, and national government: The Foreign Ministry, Istanbul Mayor’s office, the Prime Ministry
- Local and international NGOs: UNDP, TESEV, Sabancı Foundation, Vehbi Koc Foundation
- Universities and colleges: ODTU, Siyasal Bilgiler, Bilkent

Programming and Projects

Current and upcoming programming

Historical Dialogue and Reconciliation Project
Spearheaded by Prof. Elazar Barkan, Institute for the Study of Human Rights, SIPA, this project aims to build an Interdisciplinary Historical Bridge and Accountability Network in the Middle East in 2013 and launch a regional Fellowship Program in 2014. Conducted in association with Anadolu Kultur/Hafiza Merkezi and partners in Lebanon, Cyprus, Armenia and Israel/Palestine. The effort has been funded through a Columbia grant.

Istanbul Digital Mapping Project
Led by Prof. Holger Klein, Professor of Art History and Archaeology, this is a topographical survey project that aims to create a digital documentation of Byzantine and Ottoman monuments in Istanbul. It is being carried out in partnership with: American Research Center in Turkey (ARIT), German Archaeological Institute (DAI, Abt. Istanbul), Istanbul Research Institute (IAE), Koc University Research Center for Anatolian Civilizations (RCAC). It will include a joint Columbia-Bosphorus University Summer Course, 2013. Funding has been provided through a non-Columbia grant.

Trauma Rehabilitation Certificate Program
Led by Prof. Jack Saul, Assistant Professor at Mailman School of Public Health, in partnership with Bilgi University. Over 50 clinical psychologists and practitioners (lawyers, journalists, civil society activists) from around Turkey are currently being trained to serve trauma survivors. Funded by a grant from the Open Society Institute Foundation, Turkey.

Studio X
This is a Graduate School of Architecture, Planning and Preservation global initiative to examine the future of cities which will result in the establishment of a center in Istanbul in Fall 2013. A Design Workshop will be held in
Istanbul in Summer 2013 and a Turkey Week on campus organized by GSAPP and supported by the Center in October 2013. This is expected to be locally funded by sponsors.

**Women Creating Change**
In association with the Institute for Research on Women and Gender at Columbia, the Women Creating Change global initiative engages distinguished feminist scholars across Columbia’s many schools to focus on how contemporary global problems affect women and the role women play in addressing those problems. One of the four workshops, ‘Rethinking Vulnerability and Resistance,’ led by Judith Butler, will take place in Istanbul, September 2013. Funded through a Mellon grant.

**Teachers’ Academy in Istanbul**
Teachers College at Columbia is to support Darussafaka Association’s efforts to set up a professional development program as part of a new Teachers’ Academy aiming to serve educators from across Turkey.

**Earth Institute Programs on Sustainable Development**
Educational programs for mid-level public officials and other constituencies are under discussion with SIPA’s Sustainable Development program. The SEE-U program for undergraduates is expected to take place in Summer 2014. Other possibilities include joint research and assessment projects with organizations working on rural development, water and energy issues.

**School of the Arts Initiatives in Turkey**
This is an emerging Film School-Koc University partnership to conduct workshops for up and coming filmmakers. Other possibilities include creative writing training programs, and an annual film festival.

**Operational Services**

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>In-country and to some level regionally</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accommodation</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Local transportation</td>
<td>Yes</td>
<td>Driver</td>
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<tr>
<td>Local/regional travel</td>
<td>Yes</td>
<td>In-country and to some level regionally</td>
</tr>
<tr>
<td>Tourist itinerary</td>
<td>Yes</td>
<td>In-country and to some level regionally</td>
</tr>
<tr>
<td>Financial services</td>
<td>Yes</td>
<td>Access can be provided</td>
</tr>
<tr>
<td>Secretarial services</td>
<td>Yes</td>
<td>Access can be provided</td>
</tr>
</tbody>
</table>

**Professional Personnel**

Team of 5: Management 1, Research/programs 2, Operations 2

**Verda Ozer**
Verda Ozer is Program Manager of the Center. She obtained her master’s degree as a Chevening Scholar in International Relations at the London School of Economics and Political Science. Verda has been a PhD candidate in International Security at the Defence Academy of the United Kingdom where she also worked as an analyst. She has prior work experience in various international organizations including the British Parliament and the European Parliament. She is a regular columnist at Hurriyet Daily News, Turkey’s oldest English-language daily, and has written extensively on Turkish foreign policy and international affairs. Verda Ozer is also a Marshall Memorial Fellow of the German Marshall Fund (GMF).

Areas of Expertise: International Affairs, International Security, Civil-Military Relations, Conflict and Peace Studies
Responsibilities: Program Manager. Managing the content and structure of the current programs and future programs. Developing strategies.

Past Projects: “Perspectives for Change in Civil-Military Relations in Turkey” Project, Project of the Defence Academy of the UK to promote greater understanding between diverse Muslim communities and the wider society, Project on “Democratization of the Security Sector in Turkey” at Global Relations Forum (GIF).

Rana Zincir Celal

Rana Zincir Celal is Program Manager at Columbia Global Centers | Turkey. Based in Turkey and Cyprus since 2002, she has worked with both foundations and NGOs operating at the frontiers of intercultural dialogue, conflict management, history education, gender equality, philanthropy and economic development. She has experience in designing and managing projects, developing program strategies, implementing grant programs, coordinating research initiatives and advising donors. Institutional affiliations over this time period include: Chrest Foundation, Anadolu Kültür, Third Sector Foundation of Turkey (TÜSEV), the Association for Historical Dialogue and Research, and The Elders. Before moving to Turkey, Rana was based at the Ford Foundation’s Economic Development Program in New York. She received a BA in Political Science and Economics from Columbia University and a MSc in Development Studies from the London School of Economics.

Areas of Expertise: sustainable development, gender, peace-building and conflict resolution, philanthropy, arts and culture for social change

Responsibilities: program strategy, project development and management, communications

Past Projects: gender and peace processes, intercultural dialogue, history education

Event Organization

Our Center has the capacity to support the organization of major events, conferences, symposiums, lecture series and workshops. If we were to organize a symposium or conference, we would have to do it at a hotel, university or other outside venue when trying to reach audiences above 40-50 people.

<table>
<thead>
<tr>
<th>Event</th>
<th>Examples</th>
<th>Reach (local, national or regional) and Attendance</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conferences</td>
<td>CAA Conference</td>
<td>Local, national, regional</td>
<td>Hotel + Center</td>
</tr>
<tr>
<td>Workshops</td>
<td>Summer Design Workshop GSAPP</td>
<td>Local, national</td>
<td>Center</td>
</tr>
<tr>
<td>Lectures</td>
<td>TC Lecture with Tom Corcoran</td>
<td>Local, national</td>
<td>Center</td>
</tr>
<tr>
<td>Classes</td>
<td>CBS Master Class with Alumni Tayfun Beyazit</td>
<td>Local, national</td>
<td>Center</td>
</tr>
<tr>
<td>Roundtable discussions</td>
<td>Koc CEO Roundtable</td>
<td>Local, national</td>
<td>Center</td>
</tr>
</tbody>
</table>

Center Interests, Priorities and Thematic Focus

The Center is currently focused on themes related to women’s empowerment, peace building and conflict resolution, trauma rehabilitation, architecture and the future of the city, as well as the Istanbul documentation project (art history and archeology). It is also considering establishing a teacher’s academy. The Center has a small but qualified staff that have backgrounds related to journalism, education, entrepreneurship, peace building. The staff has a good network of academicians and public officials. We are prepared to handle various simultaneous requests/programs; however, we would need to expand our staffing, in line with the scope and number of projects we take on.
Columbia Global Centers | Latin America (Santiago)

Center Launch: March, 2013
Website: http://globalcenters.columbia.edu/santiago

Santiago, Chile (Latin America)

Director Biography

KAREN PONIACHIK
kponiachik@gmail.com

Karen Poniachik is the Director of the Columbia Global Centers | Latin America based in Santiago, Chile. She was Chile’s Minister of Mining between 2006 and 2008, a time during which she chaired the boards of directors of state-owned companies Codelco, Enap and Enami. From March 2006 to March 2007, she also served as Minister of Energy. Currently, she is a member of the corporate boards of directors of E.CL, British American Tobacco Chile, Terpel-Chile and Maersk Container Industries San Antonio as well as the Chilean-American Chamber of Commerce.

Ms. Poniachik was Chile’s Special Envoy to the OECD in charge of the country’s accession process to the Organization, which was successfully completed in January of 2010. Previously, she served as Executive Vice-President of Chile’s Foreign Investment Committee (2000-2006); and as Director of Business and Financial Programs at the Council of the Americas in New York (1995-2000). Karen Poniachik graduated as a journalist from Universidad Católica de Chile (1987) and holds a Master’s degree in International Affairs from Columbia University (1990).

Faculty Steering Committee (Santiago and Rio de Janeiro)

Chair: Jose Antonio Ocampo, Professor of Professional Practice, School of International and Public Affairs

Vice-Chair: Nara Milanich, Associate Professor, History, Barnard College

Membership:

1. Miguel Urquiola, Associate Professor of Economics and International and Public Affairs; Vice Dean for Academic Affairs, School of International and Public Affairs

2. Walter Baethgen, Research Scientist at the International Research Institute for Climate and Society, Earth Institute

3. Nelson Fraiman, Professor of Professional Practice, Columbia Business School
4. Gabriel Weintraub, Associate Professor, Columbia Business School
5. Sandro Galea, Gelman Professor of Epidemiology and Chair, Department of Epidemiology, Mailman School of Public Health
6. Marc Hertzman, Assistant Professor, Department of Latin American and Iberian Cultures
7. Pablo Piccato, Associate Professor, Department of History; Director of the Institute for Latin American Studies
8. Victoria Murillo, Professor, Department of Political Science and School of International and Public Affairs
9. Henry Levin, William H Kilpatrick Professor of Economics & Education, Teachers College
10. John Dinges, Godfrey Lowell Cabot Professor of Journalism, School of Journalism
11. Clara Irazabal, Assistant Professor, Graduate School of Architecture, Planning and Preservation

**Center Space**

The Center was launched on March 2012 and we focused the first year on programming in Chile. We have been working with a vast network of prestigious local universities in Santiago, especially with Universidad Católica (UC), Universidad de Chile (U.Ch), Universidad Diego Portales (UDP). We have signed MoU’s with these academic institutions to promote the exchange of faculty, students and specific programs (internships, joint research, etc.).

Most of the programs and activities during 2012 were held in the auditoriums and conference rooms of these universities, promoting the participation of their faculty and students. Local institutions are also interested in providing academic space for research and also to receive faculty as well as students from Columbia (UDP received TC Professor Henry Levin on January 2013). The space of the Center has been mostly used to hold recruitment sessions, panel discussions and small technical meetings.

<table>
<thead>
<tr>
<th># of Rooms</th>
<th>Capacity</th>
<th>A/V Details</th>
<th>Furnished</th>
<th>Details/Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Offices</td>
<td>2</td>
<td>four people working + small meeting table</td>
<td>Wi-Fi, wire connection to internet and phone</td>
<td>Both with desks to work and one with small meeting room</td>
</tr>
<tr>
<td>Vacant Offices</td>
<td>1</td>
<td>2 people</td>
<td>Wi-Fi, wire connection to internet and phone</td>
<td>Two vacant desks (although no computers)</td>
</tr>
<tr>
<td>Classrooms</td>
<td>2</td>
<td>40 people each</td>
<td>PPT and Wi-Fi</td>
<td>Furniture for classrooms</td>
</tr>
<tr>
<td>Auditorium</td>
<td>1</td>
<td>70 people</td>
<td>PPT, Wi-Fi and amplification available</td>
<td>Flexible (could be long tables or just chairs as auditorium)</td>
</tr>
<tr>
<td>Kitchen / Cafeteria</td>
<td>NO</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Regional Dimension

Santiago was not the only city with which the Center has worked. We also signed a MoU with SONAMI (Chilean Mining Association) that allows two MPA-DP students to develop its Field Placement in Andacollo, Coquimbo Region. The company covered all the expenses related to the visit. We are exploring possibilities of continuing doing similar programs in the future. Besides, the LatinLab (GSAPP) conducted a Planning Studio course in Talca – southern city in Chile – and brought 12 students during October-November 2012.

Networking and Contacts

- **Local, regional, and national government**
  - Ministry of Health
  - Ministry of Education
  - Ministry of Environment
  - Ministry of Energy
  - First Lady’s Office
  - CONICYT (MoU ensuring scholarships for PhD Chilean students accepted by CU).
  - SEMAMA (Chilean Chilean Aging Services)
  - National Congress

- **Local and international NGOs**
  - SONAMI
  - Fundación Chile
  - NEXOS (Association of Chilean Scientist in the USA)
  - National Association or Architecture
  - Clinica Alemana

- **Universities and colleges**
  - Universidad de Chile
  - Universidad Catolica
  - Universidad Diego Portales
  - Univesidad Andres Bello
  - Universida del Maule

Other contacts or renowned local/regional institutions that the Center is working towards engaging

- **Local, regional, and national government**
  - New agreement with CONICYT (National Commission for Scientific and Technological Research)

- **Local and international NGOs**
  - Fundacion Atiplano
  - World Monument Funds
  - Harvard Rockefeller Center for Latin America in Chile
  - MIT Center in Chile

- **Universities and colleges**
  - Universidad de Tarapaca
  - Univesidad Andres Bello – Astronomy
  - Center for Interdisciplinary Research on Intercultural and Indigenous Studies (ICIIS)
Programming and Projects

Sampling of past projects

Field Placement in Chilean Mining Company
In June-August 2012, two students from the Masters in Development Policy (Earth Institute-SIPA), one from Nigeria and the other from Colombia, spent eight weeks at a mining compound in Northern Chile as part of the MOU that the Center signed with the Chilean Mining Association (SONAMI) in March 2012. They spent the first two weeks of their internship in Santiago meeting with government officials, mining companies and NGOs. After that, they traveled to the community of Andacollo, where Canadian-based Teck operates a copper mine called Carmen. We are already working with SONAMI and the Earth Institute on planning next year’s field placements.

CU Contact: Glenn Denning, Director, Center on Globalization and Sustainable Development at the Earth Institute
Funding: Pursuant to the MOU, the mining company Teck covered all expenses related to these field placements (airplane tickets, accommodations, transportation, etc.).

Post-Earthquake reconstruction projects in Southern Chile
During the Fall semester, the Latin American and Caribbean Laboratory (LatinLab), based at GSAPP, conducted a Cross-Program Studio on the Challenges and Opportunities of Post-Earthquake Redevelopment in the city of Talca, in Southern Chile. It was taught by Clara Irazábal (Assistant Professor, GSAPP) and it brought twelve CU Graduate Students (six graduate students from the Urban Planning Program at GSAPP and six graduate students representing its other disciplines: Real Estate Development, Historic Preservation, Urban Design, March, and Advanced Architectural Design). They evaluated the plans and projects proposed for the reconstruction of the city of Talca, which was badly hit by the February 2010 earthquake. The course was held by Clara Irazabal and Alejandro de Castro. They worked in partnership with Universidad Católica del Maule and with the regional branch of the Ministry of Housing (SERVIU).

CU Contact: Clara Irazabal – LatinLab (GSAPP)
Funding: Fully financed by GSAPP (no resources from CGC-Santiago)

“Serie de Coloquios de Política Pública” (Series of Colloquium on Public Policy)
Taking advantage of CU faculty’s visit to Chile, the Center has been jointly organizing a series of talks with Universidad Diego Portales (UDP). The first “Coloquio” was organized with the Public Policy Institute at UDP on January 7th with Teacher’s College Professor Henri Levin. He gave a lecture on “Labor Adaptability” that took place in UDP auditorium and gathered more than 50 people. The second event was organized during the visit of Mailman’s School of Public Health Dean Linda Fried on January 8. The “Coloquio” was entitled “Economic and Social Consequences of Global Aging” and was organized as a panel discussion with four speakers: Dean Linda Fried; Rosa Kornfeld, Director of the Chilean Aging Services (discussing the national aging policy); Joaquin Vial, Member of the Board of the Central Bank of Chile and former Head of Chile’s National Budget Office (discussing the economic consequences associated with population aging); Esteban Calvo, Director of the Master in Public Policy-UDP.

CU Contact: Program Officer at the Columbia Global Centers | Latin America (Santiago)
Funding: Shared by both institutions (UDP and the Center)
Current and upcoming programming

Global Scholar Program 2013 - “Pathway to Development” (China-Chile)
Following its success in 2012, this year’s Global Scholars Program Summer Research workshop will be conducted in Beijing, China, and Santiago, Chile. The COI committees of Columbia College/Graduate School and Barnard already approved the 2013 Global Scholars Program Summer Research Workshop, entitled “Pathways to Development: East Asia and Latin America in Comparative Perspective”. The program offers the opportunity to develop comparative social science research in both countries. It is expected to recruit a talented cohort of 12-15 undergraduate students from all four undergraduate schools, that will have classes at local universities and share experiences with local government representative, scholars, NGOs, etc.

The program will take place in Chile from July 1st to 22nd – The program will be a joint collaboration between the Institute for Latin American Studies (ILAS) and the Center. Specifically, the daily lectures will be taught by ILAS’s professor Pablo Pinto. The local partner is Universidad Diego Portales and the Director of the Institute of Public Policy, Professor Gregory Elacqua, will organize the logistics and also some of the academic lectures and visits.

CU Contact: WEAI, ILAS and Columbia Global Centers (Santiago and Beijing)
Funding: The great majority of the program is financed by student’s tuitions and Institutes’ funding. The Columbia Global Centers are supporting the logistics, human resources in the field (country) and the visits and meetings arranged during the visit.

Joint-Program for Technical Assistant for Chilean Schools
Still in its preliminary phase, the Center is working with Teachers College, specifically Professors William Stroud and Tom Corcoran to develop a joint-program with Universidad Diego Portales to provide technical assistant to schools. We are now working on the visit of William and/or Tom to Chile, in April 2013. The idea for the visit is to start working on the details of the program. The working agenda in the country will be organized by Horacio Walker (UDP) and also supported by the Center.

CU Contact: TC Faculty William Stroud and Tom Corcoran
Funding: The financing should be mostly covered by the subsidy that the government gives to schools for that item, but also compromising start up resources from a local university and TC.

August 2013 Joint-Conference on Political Science
The Center has been leading the conversations to organize the joint-seminar: “Political Economy of Latin America in the 21st Century” together with Pontificia Universidad Católica de Chile and the Chilean Center of Harvard and MIT. The event will be chaired by faculty from each University: María Victoria Murillo (Columbia University), Ben Schneider (MIT), Candelaria Garay (Harvard), and Juan Pablo Luna (Universidad Católica de Chile). The Seminar “Political Economy of Latin America in the 21st Century” will take place in Santiago-Chile under a format that will combine:

- Workshop restricted to faculty and accredited participants. It will include a roundtable with experts in political science, sociology and economics based in the US and Latin America; and an informal meeting designed to discuss not only the intellectual trajectory of Latin American political economy but also organizational aspects of how to create incentives that work for younger scholars to contribute to the field.
- Seminar Discussion will be open to the public (students, academic, faculty, policymakers, etc.) and will be held in a large auditorium.

CU Contact: SIPA Faculty Victoria Murillo
Funding: Shared by the four universities (MIT, Harvard, Columbia, PUC)
Operational Services

<table>
<thead>
<tr>
<th>Service</th>
<th>Available</th>
<th>Assistance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accommodation</td>
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<tr>
<td>Local transportation</td>
<td>Yes</td>
<td>The Center can help with the arrangements</td>
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<tr>
<td>Local/regional travel</td>
<td>Yes</td>
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</tr>
<tr>
<td>Tourist itinerary</td>
<td>Yes</td>
<td>The Center can help with the arrangements</td>
</tr>
<tr>
<td>Financial services</td>
<td>Yes</td>
<td>The Center can help by doing the connections or contacts with financial institutions</td>
</tr>
<tr>
<td>Secretarial services</td>
<td>Yes</td>
<td>The Center can help with the arrangements</td>
</tr>
</tbody>
</table>

Professional Personnel

<table>
<thead>
<tr>
<th>Name</th>
<th>Areas of Expertise</th>
<th>Responsibilities</th>
<th>Past Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Paula Pacheco</td>
<td>Education and Public Policy</td>
<td>Program Officer, coordinator and technical support for programs in his area</td>
<td>Conversations with Ministry of Education and currently working in the program with TC</td>
</tr>
<tr>
<td>Loreto Rodriguez</td>
<td>Media and Press</td>
<td>Logistics, agenda and some contents for the GSP 2013</td>
<td>New hiring: Global Scholars Program</td>
</tr>
<tr>
<td>Amelia Huerta</td>
<td>Logistics and Services</td>
<td>Arrangements for big events</td>
<td>Launching Event, Visit of Mailman Delegation, Coming Directors Summit</td>
</tr>
</tbody>
</table>

Currently: two full time employees (Director in Santiago and Program Officer in NYC) and one part-time assistant. Finance, treasury, back-office, payroll and accounting functions outsourced to local subsidiary of TMF Global.

From March on, the part-time assistant will be replaced by a full time program manager, and the Center will continue outsourcing logistic services (Amelia Huerta) for specific events and programs.
## Event Organization

<table>
<thead>
<tr>
<th>Event</th>
<th>Examples</th>
<th>Reach (local, national or regional) and Attendance</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Conferences</strong></td>
<td>1. “Serie de Coloquios en Politicas Publicas” (Series of Colloquium on Public Policy)</td>
<td>Local (attendance: 50-70 people)</td>
<td>Auditorium UDP (Santiago)</td>
</tr>
<tr>
<td></td>
<td>2. NEXOS conference</td>
<td>National-international (attendance: 100 people)</td>
<td>Auditorium TC (CU-NYC)</td>
</tr>
<tr>
<td></td>
<td>3. Presentation of the research done by Professor of Journalism John Dinges</td>
<td>Local (attendance: 60 people)</td>
<td>Museo de la Memoria (Santiago)</td>
</tr>
<tr>
<td><strong>Workshops</strong></td>
<td>1. Book Presentations (3 in Santiago)</td>
<td>Local (attendance: 30 people)</td>
<td>PUC (Santiago)</td>
</tr>
<tr>
<td></td>
<td>2. Book Presentation in NYC: “The Southern Tiger” (Former President Ricardo Lagos)</td>
<td>CU Students and Chilean Authorities (attendance: 120 people)</td>
<td>SIPA Building</td>
</tr>
<tr>
<td></td>
<td>3. Luncheon Workshop CIEPLAN-Columbia Global Center entitled “Challenges of Public Health for the XXI Century” (Mailman Delegation)</td>
<td>Local experts in public health (attendance: 20 people)</td>
<td>CGC-Santiago Auditorium</td>
</tr>
<tr>
<td><strong>Lectures</strong></td>
<td>1. CBS Professor Saki Bigio lecture: “The Financial Crisis in the United States: Lessons for Chile”</td>
<td>Local (attendance: 80 people)</td>
<td>MBA-PUC (Santiago)</td>
</tr>
<tr>
<td></td>
<td>2. Psychiatry Professor Katherine Shear lecture: “How to diagnose &amp; treat Complicate Grief disorder”</td>
<td>Local (attendance:100 people)</td>
<td>Centro de Extension -PUC</td>
</tr>
<tr>
<td><strong>Classes</strong></td>
<td>None</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Roundtable discussions</strong></td>
<td>1. School Choice in Chile (round-table led by Teachers College President, Susan Fuhrman)</td>
<td>CU Students and Chilean people in NYC (Attendance 60 people)</td>
<td>Teachers College auditorium</td>
</tr>
</tbody>
</table>

## Center Interests, Priorities and Thematic Focus

The Center’s area of focus is largely determined by the needs of the country. The Center has identified the following areas of specific interest: education, public health, environment, earth and natural sciences, urbanism and sustainable development. The skills of the senior staff are largely in the areas of public policy and social sciences. The Center is prepared to handle simultaneous requests and programs; we have worked closely with our alumni and current Chilean students in NYC. They have helped the Center with the logistic and technical aspects of events and programing.
Director Biography

NIRUPAM BAJPAI
nb2046@columbia.edu

Dr. Nirupam Bajpai is Director of the Columbia Global Centers | South Asia and a Senior Development Advisor at the Earth Institute at Columbia University in New York. He is also a member of the United Nations Millennium Project on the Millennium Development Goals, the internationally agreed goals to reduce extreme poverty, disease, and hunger by the year 2015.

Over the last two decades, Dr. Bajpai has been working at different U.S. universities beginning at the Department of Economics at the Massachusetts Institute of Technology (MIT) in 1992; Harvard University from 1995 to 2002 and since July 2002 at Columbia University. Prior to his arrival at Columbia, he worked for seven years at Harvard University, most recently at the Kennedy School of Government.

Dr. Bajpai is considered to be a leading economic advisor of his generation. For over two decades, he has been studying the challenges of economic development, poverty alleviation, and globalization and the impact of anthropogenic climate change and advising governments.

Since June 2004, Dr. Bajpai has had the high honor and privilege of advising the Honorable Dr. Manmohan Singh, Prime Minister of India and several of his cabinet ministers, including the Minister of Health and Family Welfare. Earlier, between 1999 and 2004, he served as an economic advisor to the Honorable Atal Bihari Vajpayee, former Prime Minister of India and to several of his cabinet ministers, including the Ministers of Finance, Commerce and Industry, and Information Technology.

Dr. Bajpai is the recipient of several honors and awards. On the eve of India’s 59th Republic Day on January 25, 2008, Dr. Bajpai was awarded the Padma Shri by the President of India, which is a high civilian national honor bestowed by the Government of India. In the category of ‘Literature and Education,’ Dr. Bajpai is the youngest awardee ever since the Padma Awards were instituted in 1954 having been conferred the award at the age of 45.
Faculty Steering Committee

Chair: Sheldon Pollock. Arvind Raghunathan Professor of South Asian Studies, Department of Middle Eastern, South Asian, and African Studies

Membership:

1. Arvind Panagariya, Jagdish N. Bhagwati Professor of Indian Political Economy, School of International and Public Affairs
2. Gita Johar, Meyer Feldberg Professor of Business and Senior Vice Dean, Columbia Business School
3. Kadambari Baxi, Professor of Professional Practice, Architecture, Barnard College
4. Partha Chatterjee, Professor, Department of Anthropology and Department of Middle Eastern, South Asian, and African Studies
5. Reinhold Martin, Associate Professor, Graduate School of Architecture, Planning and Preservation
6. Ruth DeFries, Denning Family Professor of Sustainable Development, Earth Institute
7. Madhabi Chatterji, Associate Professor of Measurement, Evaluation & Education, Teachers College
8. Lynn Freedman, Professor of Clinical Population and Family Health, Mailman School of Public Health
9. Anupama Rao, Associate Professor, History, Barnard College
10. Upmanu Lall, Alan and Carol Silberstein Professor of Engineering, School of Engineering and Applied Sciences; Acting Chair, Department of Civil Engineering and Engineering Mechanics; Director of the Columbia Water Center, Earth Institute

Center Space

CGC | South Asia is located in Nariman Point, the city's premier business district. The Center is housed on the 11th floor of Express Towers, a prominent office building in Nariman Point that is home to several financial institutions, McKinsey & Company, and the Indian Express newspaper. We have a total area of approximately 2,500 sq. ft.

<table>
<thead>
<tr>
<th></th>
<th># of Rooms</th>
<th>Capacity</th>
<th>A/V Details</th>
<th>Furnished</th>
<th>Details/Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Offices</td>
<td>4</td>
<td>4</td>
<td>Computer and internet connection in each room</td>
<td>Yes</td>
<td>3 faculty cubicles + Director's Office. The rest of the staff are in a central open plan space which accommodates up to 14.</td>
</tr>
<tr>
<td>Vacant Offices</td>
<td>3</td>
<td>3</td>
<td>Computer and internet connection in each room</td>
<td>Yes</td>
<td>3 faculty cubicles are vacant currently. In addition, there are 4 vacant desks in the central office area.</td>
</tr>
<tr>
<td>Classrooms</td>
<td>0</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Auditorium</td>
<td>1</td>
<td>20 max</td>
<td>Can be equipped with a laptop/projector for presentations</td>
<td>Yes</td>
<td>Conference room</td>
</tr>
<tr>
<td>Kitchen / Cafeteria</td>
<td>1</td>
<td>N/A</td>
<td>N/A</td>
<td>Yes</td>
<td>Small pantry area with fridge, microwave and coffee maker</td>
</tr>
</tbody>
</table>
Regional Dimension

The Center has not held any significant events in other cities/countries to date, aside from a few alumni gatherings in Delhi and Bangalore which were planned and executed at hotels by the alumni chapters in the respective cities. The Center's Health and Education projects currently operate in five rural districts across India. The project work is done in collaboration with state and local government in each site.

In Mumbai, the Center has access to the Studio X facility where larger events and workshops have been held (Studio X has a capacity of approximately 70-80 people). In addition, the Center has held events at the Trident Hotel located across the street from the Center. The Trident has several event rooms with capacities ranging from 50-200 people.

Networking and Contacts

- **Local, regional, and national government**
  The Model Districts Health and Education Projects work closely with local and state governments in Assam, Uttar Pradesh, Andhra Pradesh, Rajasthan and Jharkhand. In addition, the projects regularly engage officials from National Rural Health Mission, run by the Ministry of Health, and Sarva Shiksha Abhiyan (SSA), the government’s universal education program.

- **Local and international NGOs**
  The Model Districts Health Project was commissioned and has recently completed a set of research papers for UNICEF-India. Additionally the Center has engaged with the following organizations: WHO, WFP, Gates/Manthan Project, IKEA Foundation, Aditya Birla Group, the Federation of Indian Chambers of Commerce and Industry (FICCI); University of Mumbai and its affiliate colleges; and the Rishi Valley Institute for Educational Resources (RIVER).

- **Universities and colleges**
  The Center has worked closely with the HR College of Commerce and Economics, University of Mumbai to increase local student participation in Columbia programs in Mumbai. 6 HR College students participated in, and greatly enhanced the success of the Global Scholars Program which took place in Mumbai in July 2012. In addition, the Center has engaged the Tata Institute of Social Sciences (TISS), Jnanapravaha (Center for study of Indian Art, Aesthetics, Criticism and Theory), and the Birla Institute of Technology and Science (BITS).

  Nirupam has been invited and has delivered guest lectures at the University of Mumbai; Elphinstone College; H R College of Commerce and Economics; St. Xavier’s College; the Business School; the Chanakya Institute of Public Leadership; the Aditya Birla Foundation; and several institutions in other parts of India.

Other personal contacts or renowned local/regional institutions that the center is working towards engaging:

- Local, regional, and national government: informally, Nirupam serves as an advisor to the Prime Minister of India and to several of his cabinet ministers, including Health and Family Welfare.
- Local and international NGOs: we have ties and work with The Aditya Birla Foundation; UNICEF; Bill & Melinda Gates Foundation; and the IKEA Foundation.
- Universities and colleges: University of Mumbai and its affiliated colleges; Tata Institute of Social Science (TISS)
Programming and Projects

Current and upcoming programming

Model Districts Health Project
The Model Districts Health Project (MDHP) is a joint initiative between the Earth Institute, Columbia University, and the Ministry of Health and Family Welfare, Government of India. Its goal is to demonstrate which health and nutrition interventions are required to narrow policy-practice gaps in the National Rural Health Mission in five regionally representative districts across India. The project’s strategy is to target interventions and additional public health spending at the intersection of the six building blocks of health systems strengthening (infrastructure, data management, governance, financing, supply chain management, and frontline health worker capacity) and five areas along the continuum of care for mothers and children (antenatal care, safe delivery, immediate postnatal care, early childhood development and nutrition, and routine and sick child care). The MDHP scale-up model is supported by a robust baseline and monitoring and evaluation plan, pilot interventions at the block level, growth and expansion to the district level based on learning exchanges within and across districts, and finally national level scale-up through policy adaptation and replication.

Faculty involvement: Dr. Jeffrey Sachs (Earth Institute), Dr. Sonia Sachs (Earth Institute), Dr. Joanna Rubinstein (Earth Institute) and Dr. Ranu Dhillion (Earth Institute).
Staff involvement: seven, including Project Director, Nirupam Bajpai
Local institutions: State and local governments of Assam, Uttar Pradesh, Andhra Pradesh, Rajasthan and Jharkhand, National Rural Health Mission (Ministry of Health)
Funding source: IKEA Foundation

Model Districts Education Project
The Model Districts Education Project (MDEP), Access to Achievement is a collaborative, 5-year, demonstration project of the Columbia Global Centers | South Asia, the Government of India, and key stakeholders in primary education in India. The project draws on the experience to date of the Center’s Model Districts Health Project and on current scientific evidence and models of best professional practice to develop, implement and evaluate a high quality, cost-effective, scalable program of primary education in two rural districts. This is a unique project that brings together faculty and students from five different schools/departments at Columbia University: Teachers College; the School of Social Work; the Dental School; the Department of Nutrition of the Columbia Medical School and the Earth Institute.

The Model Districts Education Project aims to improve the quality of primary education in rural India by developing and testing an evidence-based model that is “locally owned and operated” yet is readily transferable to other locales. The project has two specific aims, each with discrete, measureable outcomes: to improve the quality of student learning and to lower grade repetition and dropout rates.

MDEP has launched in two districts - Morigaon, Assam and Medak, Andhra Pradesh.

Faculty involvement: Dr. Kavita Ahluwalia (College of Dental Medicine), Dr. Monisha Bajaj (Teacher's College), Dr. Denise Burnette (School of Social Work), Dr. Radhika Iyengar (Earth Institute), Dr. Wahida Karmally (College of Physicians & Surgeons), Dr. Doug Ready (Teacher's College)
Staff involvement: five, including Project Director, Nirupam Bajpai
Local institutions: State and local governments of Assam and Andhra Pradesh, Sarva Shiksha Abhiyan (SSA)
Funding source: IKEA Foundation
**Distinguished Lecture Series**
The Columbia Global Center | South Asia hosts a “Distinguished Lecture Series” with intention of bringing prominent Columbia University faculty, as well as experts from other institutions, to Mumbai to speak on topics relevant to the region. The “Distinguished Lecture Series” aims to showcase the breadth of Columbia faculty expertise across the 29 academic departments housed under the Faculty of Arts and Sciences. Topics range from literature and the arts to the hard sciences, featuring departments such as Anthropology, History and Literature and Chemical Biology. In addition to showcasing the intellectual expertise of Columbia faculty, the “Distinguished Lecture Series” allows Columbia parents and alumni in India to hear directly from the faculty who have either taught them or their children.

The “Distinguished Lecture Series” was launched in Mumbai in March 2012 and featured Executive Vice President for Arts and Sciences and Franz Boas Professor of Anthropology and Professor of History, Nicholas Dirks. Subsequent lectures have included Kenneth Prewitt, Carnegie Professor of Public Affairs at Columbia University's School of International and Public Affairs and Special Advisor to the University's President.

Faculty involvement: Dr. Nicholas Dirks (Arts and Sciences), Dr. Kenneth Prewitt (SIPA)
Staff involvement: two
Funding source: Gift from CU parents Czaee and Suketu Shah

**Global Scholars Program**
The Global Scholars Program Summer Research Workshop provides Columbia University faculty and students with the opportunity to conduct comparative research overseas by employing the expertise, resources, and cross-regional networks offered by Columbia’s eight global centers. It aims to provide undergraduates with research experience in collaboration with Columbia faculty in subjects of transnational importance and to explore these global connections in more than one regional location. The program will initially be organized in cooperation with the Beijing Center, but the goal is to have students follow their time in Beijing with research in a second Global Center city, with the choice of Center depending on the research topic. Returning students will be required to take the Global Seminar, which would bring together all participants in a space for intellectual exchange across a range of topics related to international research.

The program was piloted in July 2012 in Beijing and Mumbai. After spending three weeks in Beijing, students moved to the Mumbai Center for an additional two weeks, where they conducted comparative research on the themes explored in the first part of the program. Mumbai was selected in this instance because of its appropriateness for the chosen research theme - Environment and Urbanization in Asia. The program was led by Faculty Research Directors, Guobin Yang and Robbie Barnett. The immersive program provided students the opportunity to learn about field research methodologies in a comparative, cross-cultural environment. Students visited non-profit organizations, government agencies, schools, and historical and environmental sites while taking part in a series of lectures featuring leading professionals in the field.

In Mumbai, the Columbia students were joined by six local undergraduate students from the H.R. College of Commerce and Economics, University of Mumbai, with the aim of strengthening cross-cultural exchange.

Faculty involvement: Dr. Robert Barnett (Weatherhead East Asian Institute)
Staff involvement: two
Funding source: WEAI
Subaltern Urbanism Workshop

In January 2013 the Columbia Global Centers | South Asia hosted a closed-door workshop on “Subaltern Urbanism” with the support of Studio-X Mumbai as part of the "Women Creating Change" project housed at Columbia’s Center for the Study of Social Difference. The historical and theoretical concerns of the workshop resonated with a year-long faculty workshop supported by the Heyman Center for the Humanities. The Mumbai workshop sought to anchor broader questions about city theory around a more localized set of concerns around survival, social difference, and emergent forms of sociality as they are impacting cities of the global South. The workshop was convened by Professors Saidiya Hartman, Anupama Rao, and Neferti Tadiar with the aim of generating momentum for a longer-term project on gender and urbanism to be housed at the Global Center in Mumbai.

Faculty involvement: Professors Anupama Rao (Barnard) and Neferti Tadiar (Barnard)
Staff involvement: two
Funding source: Center for the Study of Social Difference

Operational Services

<table>
<thead>
<tr>
<th>Services</th>
<th>Available</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accommodation</td>
<td>Yes</td>
</tr>
<tr>
<td>Can assist with booking but do not have our own facilities</td>
<td></td>
</tr>
<tr>
<td>Local transportation</td>
<td>Yes</td>
</tr>
<tr>
<td>Can assist with booking but do not have our own car/driver</td>
<td></td>
</tr>
<tr>
<td>Local/regional travel</td>
<td>Yes</td>
</tr>
<tr>
<td>Can suggest a travel agency</td>
<td></td>
</tr>
<tr>
<td>Tourist itinerary</td>
<td>Yes</td>
</tr>
<tr>
<td>Access can be provided</td>
<td></td>
</tr>
<tr>
<td>Financial services</td>
<td>Yes</td>
</tr>
<tr>
<td>Access can be provided</td>
<td></td>
</tr>
<tr>
<td>Secretarial services</td>
<td>Yes</td>
</tr>
<tr>
<td>Access can be provided</td>
<td></td>
</tr>
</tbody>
</table>

Professional Personnel

<table>
<thead>
<tr>
<th>Name</th>
<th>Areas of Expertise</th>
<th>Responsibilities</th>
<th>Past Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anjali Chowfla</td>
<td>MPA in International Development Practice</td>
<td>New Projects</td>
<td>Distinguished Lecture Series, Global Scholars Program, Subaltern Urbanism Workshop</td>
</tr>
<tr>
<td>Srilekha Jayanti</td>
<td>BA in Mathematics, Economics and History</td>
<td>New Projects/Events</td>
<td>Distinguished Lecture Series, Global Scholars Program, Subaltern Urbanism Workshop</td>
</tr>
<tr>
<td>Huma Kidwai</td>
<td>PhD candidate in Education</td>
<td>Research Associate</td>
<td>MD Education Project</td>
</tr>
<tr>
<td>Shreyanka Rao</td>
<td>MA in International Education Development</td>
<td>Research Associate</td>
<td>MD Education Project</td>
</tr>
<tr>
<td>Jyothi Vynatheya</td>
<td>MPH</td>
<td>Research Associate</td>
<td>MD Health Project</td>
</tr>
<tr>
<td>Megan Towle</td>
<td>MA Public Health Mgmt/Community Development</td>
<td>Research Associate</td>
<td>MD Health Project</td>
</tr>
<tr>
<td>Gargi Wable</td>
<td>MA Food Policy/Nutrition</td>
<td>Research Associate</td>
<td>MD Health Project</td>
</tr>
<tr>
<td>Sapna Surendran</td>
<td>MPH</td>
<td>Research Associate</td>
<td>MD Health Project</td>
</tr>
<tr>
<td>Shubhra Kumar</td>
<td>MSc. Development Studies</td>
<td>Research Assistant</td>
<td>MD Health Project</td>
</tr>
</tbody>
</table>

Total staff of 13. with two on New Programs/Events/General Research. 10 project based staff (including three field based staff). One staff member on Finance/Administration/HR.
### Event Organization

<table>
<thead>
<tr>
<th>Event</th>
<th>Examples</th>
<th>Reach (local, national or regional) and Attendance</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conferences</td>
<td>N/A</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Workshops</td>
<td>Subaltern Urbanism Workshop, Jan. 2013</td>
<td>Attendance of 30 academics, researchers, artists and activists from across India and 1-2 from South Africa.</td>
<td>Studio X - Mumbai</td>
</tr>
<tr>
<td>Lectures</td>
<td>Distinguished Lecture Series</td>
<td>2 lectures held so far. Attendance between 60-80. Mumbai-based audiences of alumni, academics, friends of the Center, etc.</td>
<td>Trident Hotel</td>
</tr>
<tr>
<td>Roundtable discussions</td>
<td>Roundtable discussion on &quot;The Knowledge Project&quot; hosted by Dr. Kenneth Prewitt , Oct. 2012</td>
<td>Local - Small group of academics and business leaders from within Mumbai</td>
<td>CGC</td>
</tr>
</tbody>
</table>

### Center Interests, Priorities and Thematic Focus

Our Center began with a focus on social sectors – education and health. Our two key research projects (described in some detail above) in these areas are each five-year long; comprehensive in scope; fully funded and engage CU faculty from diverse schools/institutes. The education project, for instance, brings together faculty from TC; the School of Social Work; the Earth Institute; the school of Dental Medicine and the Department of Nutrition of the Medical School. We have no senior staff except the director, but our researchers hold MPH, MPA, or MSc degrees mostly from U.S. and U.K. universities and five of them are CU alumni, including a current doctoral student from TC.

In 2013, we hope to add at least two to three new research initiatives. These are likely to include research on Subaltern Urbanism; global inequality (which hopefully will be a GC wide research effort) and possibly a research project on issues and challenges of a global free press. Our Center is prepared to handle various simultaneous requests/programs.
Columbia Global Centers | Latin America (Rio de Janeiro)

Center Launch: March, 2013
Website: http://globalcenters.columbia.edu/riodejaneiro

Rio de Janeiro, Brazil (Latin America)

Director Biography

THOMAS TREBAT
tt2166@columbia.edu

Thomas J. Trebat is the Director of the Columbia Global Centers | South America based in Rio de Janeiro, Brazil. He is the former Executive Director of the Columbia University Institute of Latin American Studies and of the Institute’s Center for Brazilian Studies.

Dr. Trebat joined Columbia in 2005 after a lengthy career on Wall Street dedicated to economic research on Latin America. In addition to his administrative duties at Columbia, Tom taught courses on the Latin American economy and on Brazil as an adjunct professor at SIPA. Tom has a Ph.D. in economics from Vanderbilt University. He is also a member of the Council of Foreign Relations. His book, “Brazil’s State-owned Enterprises: A Case Study of the State as Entrepreneur,” was published by Cambridge University Press.

Faculty Steering Committee (Santiago and Rio de Janeiro)

Chair: Jose Antonio Ocampo, Professor of Professional Practice, School of International and Public Affairs

Vice-Chair: Nara Milanich, Associate Professor, History, Barnard College

Membership:

1. Miguel Urquiola, Associate Professor of Economics and International and Public Affairs; Vice Dean for Academic Affairs, School of International and Public Affairs

2. Walter Baethgen, Research Scientist at the International Research Institute for Climate and Society, Earth Institute

3. Nelson Fraiman, Professor of Professional Practice, Columbia Business School

4. Gabriel Weintraub, Associate Professor, Columbia Business School
5. Sandro Galea, Gelman Professor of Epidemiology and Chair, Department of Epidemiology, Mailman School of Public Health

6. Marc Hertzman, Assistant Professor, Department of Latin American and Iberian Cultures

7. Pablo Piccato, Associate Professor, Department of History; Director of the Institute for Latin American Studies

8. Victoria Murillo, Professor, Department of Political Science and School of International and Public Affairs

9. Henry Levin, William H Kilpatrick Professor of Economics & Education, Teachers College

10. John Dinges, Godfrey Lowell Cabot Professor of Journalism, School of Journalism

11. Clara Irazabal, Assistant Professor, Graduate School of Architecture, Planning and Preservation

**Center Space**

The Center functions in 3,000 square feet of newly renovated office space in a beautiful Art Deco building in the heart of Rio’s historic downtown. It is minutes from the downtown airport, close to all transportation options, and walking distance to churches and public places of enormous historic importance. We are on the third floor of a 14-storey building which is the headquarters of the Commercial Association of Rio de Janeiro. One of our neighbors in this building is the Brazilian counterpart of the U.S. Council on Foreign Relations. Our landlord provides us, on a space available basis, the free use of two large auditoriums capable of seating 80-120 persons. We also have other rooms available to us in this iconic building, many with views of the beautiful Bay of Guanabara.

<table>
<thead>
<tr>
<th>Rooms</th>
<th># of Rooms</th>
<th>Capacity</th>
<th>A/V Details</th>
<th>Furnished</th>
<th>Details/Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Offices</td>
<td>4</td>
<td></td>
<td>Pending</td>
<td>Pending</td>
<td>Offices will be fully furnished in June 2013</td>
</tr>
<tr>
<td>Vacant Offices</td>
<td>3</td>
<td>Depends</td>
<td>Pending</td>
<td>Pending</td>
<td>Offices will be fully furnished in June 2013</td>
</tr>
<tr>
<td>Classrooms</td>
<td>1</td>
<td>35</td>
<td>Pending</td>
<td>Pending</td>
<td>Will be ready in June 2013</td>
</tr>
<tr>
<td>Auditorium</td>
<td>2</td>
<td>80-120</td>
<td></td>
<td></td>
<td>Two auditoriums are available in the building</td>
</tr>
<tr>
<td>Kitchen / Cafeteria</td>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>Kitchen will be ready in June 2013</td>
</tr>
</tbody>
</table>

**Regional Dimension**

We have held programming events in São Paulo and also in Fortaleza in the north of Brazil. Our partners there include the University of São Paulo, INSPER (in São Paulo) and the Universidade de Fortaleza. We have not yet done programming in other cities, but believe that we can develop close working relations with a large number of Brazilian universities, including the Universidade de Brasília. We are highly confident that many, probably most, of these universities would have space available to accommodate researchers providing the project being pursued had support from local faculty.

**Networking and Contacts**

- Local, regional, and national government: Municipal Government of the City of Rio de Janeiro, State Government of Rio de Janeiro
- Local and international NGOs: numerous local NGOs. No international NGOs as yet
• Universities and colleges: see comments above. The strongest relationships we have are going to be with USP, PUC-Rio, and the Fundação Getúlio Vargas (both in Rio and in SP). These are almost certainly among the top five academic institutions in Brazil.

Programming and Projects

Current and upcoming projects

• Law School project on mediation
• Law School project on capital markets law
• Teachers’ College Project on training teachers to work in school in violence-prone areas of Rio
• SIPA program to use digital education for Master’s degree in public administration
• SIPA BRIClab project (Brazil and other emerging markets)

Operational Services

<table>
<thead>
<tr>
<th>Service</th>
<th>Access</th>
<th>Description</th>
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<tbody>
<tr>
<td>Accommodation</td>
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</tr>
<tr>
<td>Local transportation</td>
<td>Yes</td>
<td>Access can be provided</td>
</tr>
<tr>
<td>Local/regional travel</td>
<td>Yes</td>
<td>Access can be provided</td>
</tr>
<tr>
<td>Tourist itinerary</td>
<td>Yes</td>
<td>Access can be provided</td>
</tr>
<tr>
<td>Financial services</td>
<td>Yes</td>
<td>Access can be provided</td>
</tr>
<tr>
<td>Secretarial services</td>
<td>Yes</td>
<td>Access can be provided</td>
</tr>
</tbody>
</table>

Professional Personnel

Staff to be hired in February 2013

Event Organization

<table>
<thead>
<tr>
<th>Event</th>
<th>Examples</th>
<th>Reach (local, national or regional) and Attendance</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conferences</td>
<td>BRICLAB SIPA October 2013</td>
<td>Local - 400</td>
<td>Center</td>
</tr>
<tr>
<td>Workshops</td>
<td>Global Mental Health</td>
<td>Regional - 25</td>
<td>Center</td>
</tr>
<tr>
<td>Lectures</td>
<td>Professor Albert Fishlow</td>
<td>Local - 80</td>
<td>Center (sponsored by a partner institution)</td>
</tr>
<tr>
<td>Classes</td>
<td>Barnard Architecture Program</td>
<td>Regional – 15</td>
<td>Center</td>
</tr>
</tbody>
</table>

Center Interests, Priorities and Thematic Focus

The Rio Center has not yet chosen to focus on a specific set of areas or themes preferring to see how opportunities develop from the interests of Columbia University faculty. However, it is almost certain that the Rio Center will pursue themes related to public health, sustainability, and education broadly understood. These are themes of enormous importance in Brazil and also themes which engage the strengths of the Columbia faculty.

Tom Trebat, the Director of the Rio Global Center, has 40 years of experience in Brazil, taught about Brazil for seven years at SIPA, and was the Executive Director of the center for Brazilian studies at Columbia University. Two other staff members are junior professionals, but sophisticated in dealing in the environment of Columbia and other global universities. We in the Rio center will be able to take on simultaneous programs and requests by utilizing our network of contacts in Brazil to the utmost.
Columbia Global Centers | Middle East

Launch: March, 2009
Website: http://globalcenters.columbia.edu/amman

Amman, Jordan (Middle East)

Director Biography

SAFWAN M. MASRI
smm1@columbia.edu

Professor Safwan M. Masri is Vice President for Global Centers at Columbia University. In this role, he oversees a network of eight centers around the world (Amman, Beijing, Istanbul, Mumbai, Nairobi, Paris, Rio de Janeiro, and Santiago) which engage faculty and students in collaborative research and education programs that deepen and broaden their global understanding and contribute to local, regional, and global development.

Professor Masri has been a member of the faculty of the Decision, Risk, and Operations Division of Columbia Business School since 1988 and was appointed Vice Dean in 1993, a position he held for thirteen years. Professor Masri has been Director of the Columbia Global Centers | Middle East since its founding in 2009. He was Visiting Professor at INSEAD in 1990 and 1991, and has also held teaching positions at Stanford University and Santa Clara University. He earned his Bachelor of Science degree in Industrial Engineering from Purdue University in 1982; his Master of Science in Industrial Engineering also from Purdue in 1984; and his Ph.D. in Industrial Engineering and Engineering Management from Stanford University in 1988. He was honored with the Singhvi Professor of the Year for Scholarship in the Classroom Award in 1990, the Robert W. Lear Service Award in 1998, and the Dean’s Award for Teaching Excellence in a Core Course in 2000. He has also been honored with the 2003 American Service Award from the American-Arab Anti-Discrimination Committee.

Professor Masri is Founding Chairman Emeritus of King’s Academy and of the Queen Rania Teacher Academy, Trustee of International College, Trustee of the National Children’s Museum in Jordan, Director of Endeavor Jordan, Director of the Luxury Education Foundation, and member of the advisory boards of the School of Business and the Gerhart Center for Philanthropy and Civic Engagement at the American University in Cairo. He has also served as Advisor to Her Majesty Queen Rania Al-Abdullah, and as director of the Arab Bankers Association of North America, Aramex, and the Nuqul Group.

Professor Masri’s current area of interest and study is global education with an emphasis on education reform in the Middle East. His area of academic expertise is in operations management, with a focus on supply chain management. He has consulted and written on change management and operational efficiency in the banking and financial services industry, and has counted among his clients: Merrill Lynch, Salomon Brothers, Deutsche Bank, Bankers Trust, and JP Morgan.
Faculty Steering Committee

Chair: Timothy Mitchell, Professor, Department of Middle Eastern, South Asian and African Studies and School of International and Public Affairs; Chair, Department of Middle Eastern, South Asian and African Studies

Membership:

1. Carol Becker, Professor and Dean, School of the Arts
2. Ibrahim Odeh, Adjunct Assistant Professor and Associate Research Scientist, School of Engineering and Applied Sciences
3. Nabila El-Bassel, Willma and Albert Musher Professor of Social Work, School of Social Work
4. Kathryn Yatrakis, Dean of Academic Affairs and Senior Associate Vice President for Arts and Sciences
5. Mark Wigley, Professor and Dean of the Graduate School of Architecture, Planning, and Preservation
6. Rashid Khalidi, Edward Said Professor of Modern Arab Studies and Literature, Department of History and School of International and Public Affairs
7. Tom Corcoran, Co-Director of the Consortium for Policy Research in Education, Teachers College
8. Upmanu Lall, Alan and Carol Silberstein Professor of Engineering, School of Engineering and Applied Sciences; Acting Chair, Department of Civil Engineering and Engineering Mechanics; Director of the Columbia Water Center, Earth Institute
9. Wafaa El-Sadr, Professor of Epidemiology and Sociomedical Sciences; Director of the International Center for AIDS Care and Treatment Programs (ICAP); Director of the Center for Infectious Disease Epidemiologic Research (CIDER) at the Mailman School of Public Health
10. Peter Bearman, Jonathan R. Cole Professor of the Social Sciences, Department of Sociology

Center Space

The CGC | Middle East is headquartered in Amman in the residential area of Dabouq. It is a stately, two floor, 46,554 square foot building with an interior courtyard. The building contains an auditorium, multiple conference rooms, nearly a half-dozen classrooms, and staff offices. The Columbia schools that have been most active have been dedicated office space on the second floor. For example, to support the programming and offerings of the Graduate School of Architecture, Planning, and Preservation (GSAPP), the Center has dedicated part of an upstairs wing to GSAPP’s Amman Lab, which includes a studio, conference room, and faculty office. The Center also has videoconferencing capabilities that can be configured to classrooms, conference rooms, or the auditorium depending on program needs. In addition, the grounds include an adjoining teaching annex, which has several lecture halls that hold roughly 40 people each, in addition to a set of breakout rooms.
<table>
<thead>
<tr>
<th># of Rooms</th>
<th>Capacity</th>
<th>A/V Details</th>
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</table>

**Regional Dimension**

The Center has close ties with partners in Beirut, Ramallah, Jerusalem and Cairo. In Beirut, we work closely with the American University of Beirut. The Center also works closely with Birzeit University in Ramallah, Bezalel Academy of Arts and Design in Jerusalem, and the American University in Cairo in Cairo. Additionally, the Center maintains ties with several NGOs in these cities. The Center hosts visiting scholars and fellows and has also worked with the Institute of International Education’s Scholar Rescue Fund which coordinates placements for Iraqi academics to pursue their research and study.

**Networking and Contacts**

- **Local, regional and national government partners**
  - **Ministry of Planning and International Cooperation (MoPIC):** The Institute for Sustainable Development Practice (ISDP) collaborates closely with MoPIC to tackle the challenges of sustainable development in Jordan. MoPIC has also supported the Jordan Social Work Education for Excellence Program (JSWEEP) since its initiation.
  - **Ministry of Social Development (MoSD):** The Ministry is one of the partners in JSWEEP, which is dedicated to building a strong social work profession in Jordan. MoSD is also the main partner for the Community-Family Integration Teams which aims to replace institutional reliance with community-based interventions.
  - **Greater Amman Municipality (GAM):** The Graduate School of Architecture, Preservation, and Planning has worked with GAM on a number of initiatives including the upcoming Advanced Studio Course.
  - **Ministry of Education (MoE):** The Queen Rania Teacher Academy offers its capacity building programs directly to the Ministry of Education educators and supports the MoE in reviewing and developing educational policies. QRTA’s programs for school leaders and teachers respond to pressing MoE educational needs.
  - **Ministry of Health (MoH):** The Public Health Program has had discussions with the MoH on priority areas of collaboration. MoH has participated in the Center’s roundtable discussion: “Jordan: Successes and Challenges in Public Health”, and participates in the Center’s working group meetings on the development of a comprehensive public health strategy.

- **Local and international NGOs**
  The Center has collaborated extensively with a range of NGOs locally and regionally on their programs. Included below are the organizations that we have collaborated with by program.
Institute for Sustainable Development Practice: ISDP has worked with the following organizations in capacities such as policy support, developing case studies, and partnering on projects: Jordan River Foundation, Royal Health Awareness Society, Royal Society for the Conservation of Nature, Jordanian Hashemite Fund for Human Development, Development Alternatives Inc., United Nations Development Programme. Regional: Regional Partnership on Culture and Development, Family Health International (FHI 360), Cairo.

Jordan Social Work Education for Excellence Program: The Jordan River Foundation, the Queen Rania Family and Child Center and the National Council for Family Affairs work in partnership with CGC | Middle East on this program.

Community-Family Integration Teams: The C-FIT intervention model includes community based non-governmental organizations that are well established and have a long-standing history in providing services to the target populations. The NGOs are the Family Guidance and Awareness Center in Zarqa, and the Family and Childhood Society in Irbid. * C-FIT is a UNICEF funded project.

Public Health: CGC | Middle East is working with UNRWA, UNICEF, National Center for Agricultural Research and Extension in Jordan. The Public Health program is looking towards engaging Juzoor in Ramallah, and public health research institutes in the region.


Queen Rania Teacher Academy (QRTA): Arab League Educational, Cultural & Scientific Organization (ALECSO): ALECSO has identified the QRTA as the institution to host and manage the, Arab Program on Teacher Policies and Teacher Professional Development. Regional English Language Office (of the US Embassy in Amman, English Language Fellow Program) has partnered with QRTA and Madrasati to conduct English language training in remote areas of Jordan. The United Nations Educational, Scientific and Cultural Organization (UNESCO): The overall objective of the QRTA’s partnership with UNESCO is to support the Government of Jordan in providing quality education to the Syrian refugees. The project will be developed, in conjunction with the Ministry of Education Educational Training Center and UNESCO Jordan.

- Universities and colleges
  Jordan University of Science and Technology (Public Health, GSAPP – Studio X Amman Lab), American University of Beirut (Public Health, Institute for Sustainable Development Practice), American University of Cairo (Public Health, Institute for Sustainable Development Practice), University of Jordan (C-FIT, Institute for Sustainable Development Practice, GSAPP, School of the Arts), Al Balqa Applied University (C-FIT), German Jordanian University, American University of Sharjah, Bezalel Academy of Art and Design, Birzeit University, Bartlett School of Architecture (GSAPP – Studio X Amman Lab, London Architectural Association (GSAPP – Studio X Amman Lab, The University of Helsinki, the Department of Teacher Education (QRTA)
Other personal contacts or renowned local/regional institutions that the center is working towards engaging:

- **Local and international NGOs**
  GSAPP – Studio X Amman Lab: Jack Persekian (the Palestinian Museum, Al Ma’mal Foundation), Rasha Salti (Toronto International Film Festival), Michael Turner (UNESCO), Tafeeda Jarbawi (Director General, Welfare Association).

  Public Health: Ahsan Jamil (Director of the Aman Foundation, Karachi, Pakistan). Dr. Fawzi Shayyab (Director of the National Center for Agricultural Research and Extension, Baqaa, Jordan).

- **Universities and colleges**
  The Public Health Program at the CGC | Middle East is looking towards engaging the King Abdullah University of Science and Technology in Saudi Arabia, Princess Sumaya University of Science and Technology in Jordan, schools of business in Jordanian and regional universities, as well as Birzeit University.

### Programming and Projects

#### Sampling of past projects

**National Poverty Alleviation Strategy**
ISDP was commissioned to develop the framework of a national poverty alleviation strategy in collaboration with a national taskforce of experts and policy makers. ISDP, through a team of experts led by Professor Jeffrey Sachs, worked for more than six months on providing a targeted, time-bound, actionable, and results oriented poverty reduction program, based on a sound analytical framework and building on the national priorities outlined in the National Agenda and the National Executive Program.

**Public Health Research**
In partnership with Mailman’s Program on Forced Migration and Health and the United Nations Children’s Fund (UNICEF), a Child Protection Measurement Specialist was hired and housed at the Center. The specialist focused on improving regional monitoring, analysis, and reporting of child rights violations in situations of armed conflict and in other situations of concern, and worked to develop an evidence base for effective child protection programming and advocacy.

**Higher Education Initiative | Institute for Education**
The Center worked on higher education development efforts and reform-related research in Jordan and throughout the Middle East. Building on the success of its National Conference for the Development of Study Plans, Teaching and Learning and Scientific Research (held in partnership with Jordan’s Ministry of Higher Education in June 2010) that brought together over 600 participants, the Center held a number of higher education events which included: Launch of Joint Project to Review the Quality of Educational Programs at Jordanian Universities, Discussion on Research and Higher Education, Workshop on Competing Globally in Higher Education.

**Economic Reform Speaker Series**
In conjunction with the University of Jordan, the Center helped organize a special speaker series focused on economic reform in Jordan. This aimed to foster public dialogue on the progress and challenges of Jordan’s efforts in economic reform. The two-month series was comprised of nine panel sessions tackling topics ranging from privatization, to centralization and decentralization, to fiscal policy and Jordan’s debt relief. Invited speakers included prominent figures from all aspects of the political and economic spectrum.
The Teacher Induction Program
The need for a national induction program for new teachers and school principals was identified as a key priority by Jordan’s Ministry of Education. In 2008, The Ministry of Education requested assistance from Columbia University and Teachers College, operating in partnership with Queen Rania Teacher Academy (QRTA) through the CGC | ME, in designing this program. The creation of the induction program for targeted teachers and school principals was completed in 2009, which involved the development of curriculum modules in six induction areas including, Grade 1-3 Teaching, Arabic, Math, Science, English and Leadership for school principals. Training modules were integrated in the MoE induction programs.

Studio Course with the Sustainable Living Urban Model Lab (S.L.U.M. Lab)
The Center facilitated work by GSAPP students and faculty to design a community center for Russeifeh, Jordan, an urban area with high poverty rates. Conducted in partnership with Jordan’s Ministry of Social Development, the project allows GSAPP students the opportunity to research and conduct interviews with Jordanian experts to design and develop proposals for the construction of a sustainable, urban youth center for the community. Columbia faculty conducted initial visits in January 2010, and students returned with these instructors in March to continue refining designs and planning.

“2025: From Master Plan to Strategic Planning Initiative” Planning Report
GSAPP Professor Robert Beauregard led a research team in the documentation of the methodology behind the creation and development of the city of Amman’s urban infrastructure, Amman Master Plan 2025. After several visits to Amman and interviews with a number of experts involved in the process during the spring and summer of 2009, Professor Beauregard released the research in June at the Center, in conjunction with the Greater Amman Municipality and the Amman Institute for Urban Development. The final report, Amman 2025: From Master Plan to Strategic Planning Initiative, provides a case study about the development and planning process and assesses features such as municipal government organization, stakeholder participation, and transportation planning.

Ibrahim Hashem House Preservation Project
In collaboration with GSAPP, this project focused on preserving and restoring the historic, 1930s home of the Hashemite Kingdom’s first Prime Minister, Ibrahim Hashem. In the spring and summer of 2009, a team of GSAPP students and faculty spent several weeks assessing the site, interviewing descendants and neighbors who remembered the home, and documenting its original plan. A follow-up studio course was offered at GSAPP with co-instruction from a prominent Jordanian architect. The preservation report and plans for creating the “Columbia House” were unveiled at the Center in May 2010.

The Center regularly organizes and hosts conferences and seminars. Previous ones include:

**Takaful: the First Annual Conference on Arab Philanthropy and Civic Engagement** (April 2011) - Jointly organized by the The Gerhart Center for Philanthropy and Civic Engagement at the American University of Cairo.

**Global Thinkers Forum – Women in the MENA: Power and Creativity** (October 2012) - The Center hosted the Global Thinkers Forum 2012, along with other organizations in Amman this coming October.

**Urban Planning Book Workshop** (March 2012) - Convening of urban planners and architects to compile a book addressing the theoretical concepts in urban planning and political science on the issues of democratic and inclusive urban planning in the Middle East.

**Workshop on Reforming Shari’a, and Women’s Rights** (April 2011) - Professor Laila Abu Lughod from the Center for the Critical Analysis of Social Difference worked with CGC | ME to host a 2-day workshop focused on disentangling some of the polarized debates about Shari’a.
Conference in commemoration of the Centenary of Falastin Newspaper (June 2011) - CGC | ME hosted an international conference on the content and history of the Palestinian newspaper Falastin; founded in Jaffa in 1911. The conference was organized by Dr. Noha Tadros, a Visiting Fellow at the Center’s Institute for Scholars, and built on the newspaper’s centenary to reconstruct the dynamic intellectual and social history of Palestine.

Current and upcoming programming

Institute for Sustainable Development Practice (ISDP): ISDP was launched in December 2010 with funding from the Jordanian Ministry of Planning and International Cooperation (MoPIC) and in partnership with the Earth Institute at Columbia University in New York as an innovative institutional mechanism for mobilizing international expertise and experience, while building national capacity to achieve sustainable development in Jordan and elsewhere in the region. ISDP is built on four pillars: capacity building, policy support, advanced educational opportunities, and strategic research.

- Funding and duration: From December 2010 until end of 2012- ISDP has received over 1.2 million USD in funding for its various programs.
- Faculty and institutes involved: The Earth Institute: Jeffrey Sachs, Director. Center on Globalization and Sustainable Development, The Earth Institute: Glenn Denning, Director; Andre Correa d’Almeida, Coordinator for Executive Education; and administrative staff.
- Columbia University Faculty participating in the delivery of the Capacity Building Component: Kye Baroong, Kirsten Lundberg, Vijay Modi, Prabhjot Singh.
- Local staff and institutions engaged: three local staff members ensure the quality and continuity of ISDP’s ongoing programs.

Public Health Program: In coordination with the Mailman School of Public Health at Columbia University, the Center is formalizing the establishment of a Public Health Program, which provides technical support to stakeholders in the health sector and develops training and capacity building programs for public health professionals in Jordan and throughout the Middle East. Some of the areas the program is focusing on are non-communicable diseases, family healthcare, eco-nutrition, and child protection.

- Funding and duration: The program is self-funded.
- Faculty and institutes involved: The Mailman School of Public Health’s Global Health Initiative, Professor Alastiar Ager and Dr. Jamie Eliades.
- Local staff and institutions engaged: At least four CUMERC staff members were engaged in organizing the training; in addition to Dr. Rima Afifi and Dr. Samer Jabbour from the American University of Beirut.

Teacher Training: The Center continues to be deeply involved in the work of the Queen Rania Teacher Academy (QRTA), which the Center helped establish. QRTA is an independent Jordanian institute committed to advancing teacher education and policy deliberation throughout the region in partnership with Teachers College (TC). QRTA and TC have developed unique expertise in customizing teacher training programs for the Arab World in ways that are responsive to local education system constraints. Through its multiple programs and networks, QRTA has reached more than 8,000 school teachers and educators, and is helping change the landscape of teaching and public education in Jordan.

- Funding and duration: Over the past four years QRTA has obtained funding from the Ministry of Planning’s Program of Local Currency.
- Faculty and institutes involved: QRTA works with a large number of TC faculty and staff including: Tom Corcoran, Co-Director of the Consortium for Policy Research in Education (CPRE); Frances Schoonmaker, Professor, Department of Curriculum and Teaching; William Stroud, Deputy Director of CPRE at TC and a former school principal in New York City, as well as consultants that TC works with.
- Local institutions involved: Jordan Education Initiative, Madrasati Initiative, Ministry of Education, Queen Rania Al Abdullah Award for Distinguished Teachers, University of Jordan.
- Local staff engaged: 16 local QRTA staff members.

**Visiting Scholars and Fellows Program:** The Program is a unique element of the Center that hosts visiting scholars and fellows to pursue their own projects, which focus on a range of disciplines. The Program welcomes all research areas, but is particularly interested in research that focuses on issues of priority for Jordan and the region. In addition, scholars contribute to the intellectual vitality of the Center by hosting conferences, discussions, and seminars.

### 2009-2010

<table>
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<tr>
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<tbody>
<tr>
<td>Rima Khalaf Hunaidi</td>
<td>UNDP/ ESCWA</td>
<td>-----</td>
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<tr>
<td>Leigh Llewellyn Graham</td>
<td>Ph.D. candidate, Columbia University</td>
<td>Female education and class issues in Saudi Arabia</td>
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<tr>
<td>Cairn Verhulst</td>
<td>Graduate of Columbia University’s Mailman School of Public Health</td>
<td>Public health</td>
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<td>Natik Kubaisy*</td>
<td>Scholar Rescue Fund</td>
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### 2010-2011

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<td>Fida Adely</td>
<td>Georgetown University</td>
<td>Women’s labor in Jordan</td>
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<td>Jesse Cunha</td>
<td>Naval Postgraduate School</td>
<td>Quantitative policy evaluation</td>
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<tr>
<td>Scheherazade Hassan</td>
<td>-----</td>
<td>Ethnomusicology</td>
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<td>Luna Khirfan</td>
<td>University of Waterloo</td>
<td>Global transfer of urban planning ideas</td>
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<td>Muhsin Musawi</td>
<td>MESAS, Columbia University</td>
<td>Culture of migrating Iraqis</td>
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<tr>
<td>Noha Tadros</td>
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<td>20th century Palestinian Newspaper</td>
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### 2011-2012

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<td>Benedicte Coestier</td>
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<td>Yazan Doughan</td>
<td>PhD student, University of Chicago</td>
<td>Tribalism and urbanism in neo-liberalizing Amman</td>
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<tr>
<td>Tamara Neuman</td>
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<td>Water, capitalized farming &amp; food security in Jordan</td>
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<tr>
<td>Siham Al-Jumaili*</td>
<td>Scholar Rescue Fund Rehabilitation projects</td>
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<tr>
<td>Basim Al-Janabi*</td>
<td>Scholar Rescue Fund Jordan joining the GCC</td>
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<tr>
<td>Elizabeth Bukner</td>
<td>PhD student, Stanford University Higher education reform in Tunisia &amp; Jordan</td>
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<tr>
<td>Basil Mahayneh</td>
<td>University of Minnesota Geography/ water reforms</td>
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<tr>
<td>Sami Al Kaisi*</td>
<td>Scholar Rescue Fund Political Science</td>
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</table>

*Referred to the Center by the Institute of International Education’s Scholar Rescue Fund (SRF), which coordinates placements for Iraqi academics to pursue their research and study.

- Local Staff & Institutions Engaged: Two local staff work on this program.

**Amman Lab, Studio- X Global Network:** The Amman Lab serves as a platform for experimental research and design in architecture, and as an interface for GSAPP students and faculty to collaborate with students, scholars and professionals from Amman and the region. By establishing partnerships with local and regional institutions, the Amman Lab provides the space for activities that range from engaging the most urgent and practical questions to opening up philosophical or artistic explorations – from informal events hosted in a single evening to multi-year research projects with dedicated teams. Recognizing the city’s crucial role in the region, the Amman Lab provides a stage for public events (lectures, seminars, symposia, and exhibitions), and research (workshops, studios).

- Funding and duration: GSAPP and CGC | ME, launched in 2009.
- Faculty and institutes Involved: Amale Andraos, Andrew Dolkart, Craig Konyk, Craig Buckley, Felicity Scott, Frederic Levrat, Jennifer Broutin, Jyoti Hosagrahar, Kamal Farah, Mark Wasiuta, Phillip Anzalone.
- Local staff and institutions engaged: Nora Akkawi, Curator, German Jordanian University, American University of Sharjah, Bezalel Academy of Art and Design, Birzeit University, Bartlett School of Architecture, London Architectural Association, The University of Helsinki, Jack Persekian (the Palestinian Museum, Al Ma’mal Foundation), Rasha Salti (Toronto International Film Festival), Michael Turner (UNESCO), Tafeeda Jarbawi (Director General, Welfare Association).

**Jordan Social Work Education for Excellence Program (JSWEEP)**
In collaboration with the Columbia School of Social Work (CUSSW), the Center hosts programs that work to professionalize the practice of social work in Jordan, and one of its primary elements is a set of skill-building workshops. JSWEEP is a partnership among CGC | ME, CUSSW, Jordan’s Ministry of Social Development and other entities to create a cadre of social work professionals who can lead effective governmental and non-governmental social welfare organization in Jordan. It delivers a set of skill-building workshops, including specialized courses focusing on adolescent care, family violence, and management training. In addition, two cohorts of Jordanians have been attending the Masters of Science program in social work at Columbia University and one will complete it by summer of this year.

**Community-Family Integration Teams (C-FIT)**
The Community-Family Integration Teams is a collaborative effort between researchers from the Columbia University School of Social Work, the Ministry of Social Development (MoSD), the United Nations International Children Emergency Fund (UNICEF) and the Columbia Global Centers | Middle East, which seeks to develop evidence-based programs that promote healthy growth and development of children who are victims of child maltreatment and youth who are in conflict with the law in Jordan. To achieve this goal, the project collaboratively adapts and implements evidence-based community diversion programs based on an assessment of the existing local mechanisms for diversion and the current developmental needs of abused children and adolescents in conflict with
the law; builds residential facility capacity through developing and testing a clinical client assessment system in residential facilities and also builds the long-term capacity of the Ministry and local NGOs to sustain and expand implementation of evidence based programs.

Arts Programming
In partnership with Columbia’s School of the Arts (SoA), the Center hosts a series of programs in the arts, spanning from creative writing to photography and film workshops. CGC | ME is currently planning a creative writing workshop which will be open to interested individuals in the region, as well as a travel photography course for Columbia students, and two film courses.

Onsite Learning Programs for Full-time Students
Onsite learning is strongly advocated in the mission of the Columbia Global Centers | Middle East and the facilities available allow the Center to hold numerous onsite training programs, particularly over the summer. Among the programs held is the Summer Ecosystem Experiences for Undergraduates Program, the Columbia Experience Overseas Program, the Summer Arabic Language Program, and the Summer Design Workshop.

Summer Ecosystem Experiences for Undergraduates (SEE-U) Program
SEE-U is a five-week education program intended to provide Columbia undergraduates with a global understanding of ecology and environmental sustainability, and the opportunity to conduct fieldwork in unique natural settings. The Program is designed by the Center for Environmental Research and Conservation (CERC) at the Earth Institute and Columbia College and is offered at a number of sites around the world. The Center implemented the pilot program in the summer of 2011 and has turned into an annual summer program.

CEO
CEO Amman is an internship program that offers Columbia University undergraduates high-quality internships developed through alumni and employer partnerships by the Center for Career Education (CCE). Launched in partnership with the CCE in 2011, CEO Amman created internship opportunities for 9 interns in 2012 in a diverse array of fields, including publishing, hospitality, community development, consulting and pharmaceuticals. The program is now in its third year, and will be held from June-August of 2013.

Amman Summer Design Workshop
The Amman Lab Summer Design Workshop is held on an annual basis, and aims to pair students and faculty from GSAPP with academic partners from across the region for the purpose of engaging in collaborative studio and fieldwork, and expanding their understanding of design issues through research, experimentation, discussion and feedback. The structure of the workshop requires each participating university to contribute a faculty member to help design the curriculum and provide guidance and instruction to participating students. This year will be the program’s fifth iteration.

Case Studies on Innovation and Entrepreneurship
In order to address the quasi-absence of fundamental data of the private sector in Jordan, particularly innovation-minded entrepreneurship, the Center has been working with the World Bank (WB) and Korea Development Institute (KDI) on “Cases on Innovation: studies on the Jordanian experience.” The work will provide material for courses on entrepreneurship, input lessons from the private sector, and the Jordanian government’s policy-making on innovation. This initiative was developed following a joint WB\KDI mission to Jordan identifying issues for the Jordanian Government to consider in the formulation of the HCST’s 2012-2016 Science, Technology and Innovation Strategy.

The School Networks Program
QRTA in partnership with TC/CU, CGC | ME and MoE developed a plan for systematically creating a series of school networks to connect educators in core content areas. The project puts a particular emphasis on subject pedagogy and instructional leadership skills and the creation of effective school networks that connect teachers in the same subject areas and school leaders.

**Research Roundtables**
The Research Roundtable Initiative is a collaborative community of research centers in Jordan. The convenings, which were initiated in December 2009, provide a forum for participants to discuss the priorities and needs of their institutes, as well as possible ways to share resources and partner in skill-development workshops and collaborative research projects. Since December 2009, four research roundtable discussions were convened. The Center is working towards the establishment of Jordan’s first Institutional Review Board in the social sciences.

**Speaker Series**
In association with visits by prominent Columbia University faculty members and international academics, the Center hosts regular public lectures for members of the community to engage with scholars and provide them with the opportunity to learn about a wide range of topics, from economics, to public policy, to the arts. Recent speakers include Lisa Anderson, President of the American University in Cairo; Naomi Tutu, Human Rights Activist and Daughter of Archbishop Desmond Tutu; Thomas Friedman, best-selling author, three-time Pulitzer Prize winner, and New York Times columnist; and Rashid Khalidi, Edward Said Professor of Arab Studies at Columbia University; among numerous others.

**CGC | ME & International Economic Association - Seventeenth World Congress**
The Executive Committee of the International Economic Association (IEA) and the Columbia Global Centers | Middle East will be hosting in Jordan the Seventeenth Economic Association World Congress scheduled for 2014. The World Congress is an outgrowth of discussions between Professor Joseph Stiglitz and the Center as Professor Stiglitz is currently serving as the President of the IEA. The Center is to work with IEA Secretariat and Executive Committee to plan the conference and will be hosted at the King Hussein Bin Talal Convention Center at the Dead Sea in Jordan. The World Congress is set to take place on June 6-10, 2014.

**ISDP Research Project: Impact of Population Growth and Climate Change in Lebanon and Egypt on Water Scarcity, Agricultural Output and Food Security**
ISDP has been awarded a grant by Family Health International to conduct research that will explore the impact of population growth on water and agricultural resources while investigating the impact of climate change on these issues over the past decade in both Lebanon and Egypt. ISDP, and the Desert Development Center (DDC) at the American University in Cairo (AUC), along with the American University of Beirut’s Faculty of Agricultural and Food Sciences with the Climate Change and the Environment in the Arab World Program of the Issam Fares Institute for Public Policy and International Relations (also at AUB) are joining efforts to address these pressing issues.

**Research on the Socio-economic Impact of Refugees**
CGC | ME and the Interdisciplinary Center for Innovative Theory and Empirics (INCITE) – CGC | ME has had discussions with INCITE and with Dr. Ibrahim Saif (resident scholar at the Carnegie Middle East Center) to start with the INCITE Research Grants for Columbia’s Global Centers project on the “Socioeconomic Impact of Refugees”. The timeline of the project, scope, and budget are currently being prepared by INCITE and CGC | ME.

**Women’s rights, citizenship, and social justice in the Middle East**
The Center has proposed to CU’s Center for the Critical Analysis of Social Difference to convene a series of mediated dialogues between scholars and practitioners on women’s rights, citizenship, and social justice in the Middle East to identify and address the various impediments to women’s social and political empowerment. The aim
of the series is to examine, in light of the new emerging political and socio-economic configurations and trends in the region, the current discourse on Arab women. The proposed convening will explore the gendered dimensions of citizenship experiences and use them as a point of departure for rethinking contemporary practices of social inclusion and belonging in the Middle East.

**Operational Services**

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<td>Accommodation</td>
<td>Yes</td>
<td>Can arrange in-country or regionally</td>
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<tr>
<td>Local transportation</td>
<td>Yes</td>
<td>The Center has drivers and works with outside companies when necessary</td>
</tr>
<tr>
<td>Local/regional travel</td>
<td>Yes</td>
<td>Works regularly with travel agency</td>
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<tr>
<td>Tourist itinerary</td>
<td>Yes</td>
<td>Can arrange in-house and also through tour operator</td>
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<tr>
<td>Financial services</td>
<td>Yes</td>
<td>Access can be arranged</td>
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<tr>
<td>Secretarial services</td>
<td>Yes</td>
<td>Can provide support for events, reservations; materials</td>
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</table>

**Professional Personnel**

The senior staff come from varied educational backgrounds; ranging from business, public policy, social work and development, to architecture and the arts. They have also had a range of work experience in the public and private sectors.

<table>
<thead>
<tr>
<th>Name</th>
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<th>Responsibilities</th>
<th>Past Projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hanya Salah</td>
<td></td>
<td>Support the Director in a number of initiatives. Oversee and manage Research &amp; Academic Support Department including Communications. Develop and oversee Speaker series. Oversee &amp; Implement a number of workshops &amp; conferences.</td>
<td></td>
</tr>
<tr>
<td>Tarik Chelali</td>
<td>International Affairs, Economic and political development, Conflict resolution, Middle East studies, Global programming, Youth and student outreach.</td>
<td>Promotes cross-center collaboration, student engagement and initiatives. Provide support to the office of global centers. Work on research projects and programming for the CGC</td>
<td>ME.</td>
</tr>
<tr>
<td>Mohammad Al Amoush</td>
<td>Poverty Alleviation, Local Development, Sustainability Management, Project Management.</td>
<td>Manager of the Institute for Sustainable Development Practice. The responsibilities include: Research Development, Program Design, Program Budgeting and tracking. Coordination with Campus Schools and Departments, Coordination with Donors, Proposal Writing and Fund Raising.</td>
<td></td>
</tr>
<tr>
<td>Name</td>
<td>Department</td>
<td>Responsibilities</td>
<td>Additional Information</td>
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<tr>
<td>Nasma Barghouthi</td>
<td>Environmental Studies; environmental impact assessment, environmental mitigation, Sustainability Management</td>
<td>Institute for Sustainable Development Practice (Capacity Building Component), School of Continuing Education, Research with the Earth Institute, CGCs Network.</td>
<td>Graduation Project: Addressing a Sustainability Challenge through Geospatial Analysis. Capacity Building Impact Assessment Reports.</td>
</tr>
<tr>
<td>Rawan Ibrahim</td>
<td>Social Work: Leaving Care, Residential Care, De-institutionalizing Children.</td>
<td>Works directly with the Columbia University researchers overseeing the Community – Family Integration Teams project. Manage relationships with research and intervention sites and communication with research sites. Supervise team of research assistants and assist Columbia Team in training.</td>
<td></td>
</tr>
<tr>
<td>Zein Jardaneh</td>
<td>Policy Analysis and Management</td>
<td>Coordinate programs with the School of the Arts, Center for Career Education (Onsite Learning Programs). Facilitate CGC</td>
<td>ME Internships, School of International and Public Affairs Internships.</td>
</tr>
<tr>
<td>Name</td>
<td>Role</td>
<td>Responsibilities</td>
<td>Notes</td>
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<tr>
<td>Farrah Bdour</td>
<td>Communications, Outreach, Fundraising and proposal writing, Grant management, Educational Background: Anthropology, Islamic and Middle Eastern Studies, and Women and Gender Studies</td>
<td>Lead and oversee Communications and Outreach efforts at the Amman Center. Oversee the website and social media. Provide support to the Director as needed. Support communications efforts across the CGC network.</td>
<td>Annual Reports, Newsletters, Website, CGC Memos, Public Events, Identity and Style Guide.</td>
</tr>
<tr>
<td>Nour Batayneh</td>
<td>Culture, Media and Communication,</td>
<td>Prepare a range of communication materials. Outreach for Center's events. Website development. Manage social media networks to promote CGC</td>
<td>ME's work. Speaker Series.</td>
</tr>
<tr>
<td>Rita Salameh</td>
<td>Administration, Human Resources, Finance.</td>
<td>Manage the Director's schedule and office. Oversee operations, finance, administration and some of the legal related matters.</td>
<td></td>
</tr>
<tr>
<td>Zakhariya Awwad</td>
<td>Accounting, HR and Local tax</td>
<td>Manage the Centers financial matters. Update CUMERC budget on a monthly basis. Prepare monthly reconciliation for CU. Ensure all monthly payment of Social Security and Income Taxes. Coordinate with the external auditors. Maintain proper books of accounts. Manage and control petty cash.</td>
<td></td>
</tr>
<tr>
<td>Lina Sharaan</td>
<td>Finance (budgeting, expense reports, petty cash management), Human Resources (all related field in HR management).</td>
<td>Responsible for HR and Administration functions: payroll, staff appraisals, health insurance policies, recruitment, job descriptions.</td>
<td>Inventory System for CUMERC Furniture, Filing System, Events Management, Grants, financial management and reports.</td>
</tr>
<tr>
<td>Moh’d Hmoud</td>
<td>Economics, Public Policy, Finance.</td>
<td>Assist Operations Manager. Also involved in some of the Center's projects (Economic Reform Speaker Series, and the International Economic Association's Seventeenth World Congress.)</td>
<td>Speaker Series (Research), Research Roundtable, IRB.</td>
</tr>
</tbody>
</table>
## Event Organization

<table>
<thead>
<tr>
<th>Event</th>
<th>Examples</th>
<th>Reach (local, national or regional) and Attendance</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conferences</td>
<td>Takaful – The First annual Conference on Arab Philanthropy and Civic Engagement</td>
<td>Regional, 120</td>
<td>Amman</td>
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<tr>
<td></td>
<td>Global Thinkers Forum- Women Leaders in MENA : Power &amp; Creativity</td>
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<tr>
<td>Lectures</td>
<td>Public Speaker Series</td>
<td>Local attendance varies from 70 - 130</td>
<td>Amman</td>
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<tr>
<td>Classes &amp; Workshops</td>
<td>Number of classes, workshops and seminars are held throughout the year; especially for ISDP and Studio X - Amman Lab, Public Health.</td>
<td>Local attendance varies; on average 40</td>
<td>Amman</td>
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<tr>
<td></td>
<td>Onsite Learning Programs for full-time students</td>
<td>CU students – 15-25</td>
<td>Amman &amp; other locations throughout the country (for the SEE-U program)</td>
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<tr>
<td>Roundtable discussions</td>
<td>Research Roundtable meets several times a year</td>
<td>Local attendance by members of various local research institutions; 15-25</td>
<td>Amman</td>
</tr>
</tbody>
</table>

## Center Interests, Priorities and Thematic Focus

The Amman Center currently employs 20 full-time professional staff to manage programs, enrich academic content, and handle operational tasks. The staff is organized into several teams: the research team, which pursues academic partnerships and research activities and administers the development of the Center’s various institutes; the programs and administration team, which develops academic programs in partnership with Columbia University schools in addition to managing internal operations, finances and human resources; the communications team, which leads communications, media and outreach efforts and develops alumni relations; in addition to the operations team, which handles logistics and event management. The Center also has an information technology office, as well as additional support staff for administrative, logistical, and maintenance-related tasks.

Some of the Center’s main areas of work include sustainable development, social work, public health, architecture, the arts, teacher training, as well as coordinating onsite learning programs for full-time students, and planning and conducting executive education and capacity building programs.